

Annual Budget of Fetakgomo Local Municipality



2015/2016-2017/8

Medium Term Revenue Expenditure Forecasts

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ACRONYMS AND TABLES

MFMA	Municipal Finance Management Act 56 of 2003
MSA	Municipal Systems Act 32 of 2000
MPRA	Municipal Property Rates Act 6 of 2004
MIG	Municipal Infrastructure Grant
LGSETA	Local Government Sector Education Training Authority
CoGHSTA	Department of Cooperative Governance Human Settlement and Traditional Affairs
COGTA	Department of Cooperative Governance and Traditional Affairs
MTREF	Medium Term Revenue Expenditure Framework
LED	Local Economic Development
MMBRR	Municipal Monitoring and Budgeting Reporting Regulation
EPWP	Expanded Public Works Programme
VAT	Valued Added Tax
CPI	Consumer Price Index
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Municipal Manager's Quality certification

I, ***Nkwane Danger Matumane***, the Municipal Manager of Fetakgomo Local Municipality, hereby certify that the budget has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act and that it is consistent with the Integrated Development Plan

Print name: _____

Municipal Manager of Fetakgomo Local Municipality

Signature : _____

Date : _____



MAYOR'S FOREWORD

This IDP/Budget attempts to ameliorate or answer the following triple problems/challenges of unemployment, poverty and inequality as articulated in the National Development Plan and Limpopo Development Plan. This year, 2015, is so special because it marks the 15 anniversary since the establishment of local government in December 2000. It is also special because it marks the fourth (4th) review of the five year (2011/12 – 2015/16) IDP (Integrated Development Plan) / Budget. The 2015/16 IDP/Budget Review takes these into account. It also acknowledges that the year 2015 is The Year of Unity in Action to advance Economic Liberation. This is further in recognition of countless of our people who sacrificed immeasurably in bringing about a non-sexist, united, free, democratic and prosperous society. It is in this spirit that the third(3rd) review of the IDP/Budget of this third(3rd) term of our democratically elected local government, builds on the previous terms including the 1st term (2000 - 2005) and the 2nd term (2006 - 2011). It therefore informs the municipal planning context for the 2016/2017. This 2016/2017 IDP/Budget review is guided by the legal framework for developmental local government in general and in particular Chapter 5 of the Local Government: Municipal Systems Act (no. 32 of 2000) (RSA, 2000:s35). The strategic importance and the status of the IDP is conceptualised as:

- (a) The planning instrument which informs all decisions with regard to planning, management and development in the Municipality;
- (b) Binds the Municipality in the exercise of its executive authority; and
- (c) Binds all other persons to the extent that those parts of the IDP that impose duties or affect the rights of those persons have been passed as a by-law (s35 MSA, no. 32 of 2000).

The Municipality must give effect to its IDP and conduct its affairs in a manner which is consistent with its IDP (RSA, 2000:s36). Article 30 of the Local Government: Municipal Systems Act (no.32 of 2000) imposes the following duties unto the Executive Committee:

- (a) Manage the drafting of the Municipality's IDP;
- (b) Assign responsibilities in this regard to the Municipal Manager; and
- (c) Submit the draft plan to the municipal Council for adoption.

These provisions define the political nature of planning within the municipal setting in particular. The Executive Committee is the political custodian of the IDP/Budget. By embracing this year, 2015 theme, as The Year of Unity in Action to Advance Economic Liberation, this IDP/Budget accentuates the legacy of hard work we have built over the years or so as well as improved, focused performance. In the medium to long term, it is intended to create a more prosperous Fetakgomo through inclusive growth, job creation, rural development, land reform and food security, education, health, fighting crime and corruption.

(a) Job creation

Largely through the LED initiatives, over 2225 jobs have been created as at 31st March 2015. This is, in a sense, a contribution towards the achievement of the overall national target - five (5) Million jobs envisaged in the New Growth Path (NGP).

(b) Health

We have worked tirelessly to ensure that the Nchabeleng Health Centre is converted into a Hospital. The conversion was initially planned for 2016/2017. The target was not achieved due to financial impediments. We are continuing to engage the Department of Health regarding the conversion of Nchabeleng Health Centre into a Hospital. It is anticipated that this will promote the health status of the population as the fundamental human right. There is worrying evidence to suggest that we are not making steady progress in the fight against HIV/AIDS. According to the most recent antenatal care (ANC) data released by the National Department of Health on the 22 May 2014, the Fetakgomo HIV epidemiological analysis shows an upward trend, there is an increase of almost 2% from 16.5% to 18%. This result is not pleasing and requires attention

(c) Education

The Mayoral Visit to schools undertaken during the January-February 2015 was an encouraging gesture. It seems important to explore establishment of Education Trust to help our impoverished communities. In the general sense of the word, there is a lot that still need to be done in the arena of skilling our people. The triple challenges earlier-mentioned are partly due to dis-skilling of our people by the apartheid regime. The underutilisation of the Sekhukhune College continues to be a grave cause for concern. We will continue to engage with relevant stakeholders to find a solution in this regard.

(d) Sustainable Rural Development and land reform

The specific sub-problem statement in this regard is the serviced and undeveloped area/land earmarked for Township Establishment. A concept paper to mitigate/remedy the situation has been developed in this regard. The restoration of the land available for development has always been integral part of our struggle for socio-economic emancipation. In this regard, we are engaging various stakeholders for developmental services on the acquired land. We still count on the corporation of the leaders of institutions of traditional rule (Magoshi). The long and short of this IDP/Budget is Sustainable Rural Development which encompasses a whole range of aspects and themes i.e socio-economic issues, basic services, community safety etc.

As emphasised in the 2014 Elections Manifesto of the Ruling Party, the ANC, the Fetakgomo Local Municipality commits itself to move her people forward. Through this IDP/Budget, we are strengthening our commitment to:

Forge Unity in Action to Advance Economic Emancipation

Make Local Government Work Better for You;

The Inclusive Agenda to Create Decent Work and Sustainable Livelihood;

Issues of Education, Health, Rural Development, Food Security and Land Reform;

Deliveriology (effective implementation) and Acceleration of Service Delivery; and

The Quest to Push back the Frontiers of Poverty.

This IDP/Budget must therefore give hope to the entirety of our local citizenry that, indeed, we are hard at work to remedy the triple challenges as stated in the introductory lines of this Mayoral Foreword. Perhaps, the words of the founding President of the ANC Women's League Charlotte Maxeke say volume "This work is not for yourselves – kill that spirit, and do not live above your people, but live with them".

With All Our People, Working Together We Can Do More in Sustainable Rural Development and To Move Fetakgomo Forward!

By Her Worship,

The Mayor
Cllr Kokie Raesetja Elizabeth Sefala

1.3 Council Resolutions

The Mayor of the municipality Councillor Raesetja Sefala hereby tables the following resolutions for approval. That Council approve;

- 1.2. The draft annual budget of the municipality for the financial year 2015/2016 to 2017/2018 as summarised in tabled A1
 - 1.2.1. The draft Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in table A2
 - 1.2.2. The draft Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in table A3
 - 1.2.3. The draft budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table A4
 - 1.2.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table A5
 - 1.3. The draft financial position as contained in table A6.
 - 1.4. The draft budgeted cash flow as contained in table A7
 - 1.5. The draft budget cash backed reserves/ accumulated funds as contained in table A8
 - 1.6. Asset management as contained in table A9
-
2. The Council of Fetakgomo Local Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and approves with effect from 1 July 2015:
 - 2.1. The tariffs as set out in table 3
 - 2.2 The draft budget related policies as tabled in annexure A
 3. To give proper effect to the municipality's annual budget, the Council of Fetakgomo Local Municipality approves;
 - 3.1 That cash backing is implemented through utilisation of a portion of the revenue generated from property rates to ensure that all capital reserves and provisions, unspent grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.
 - 4 The following budget related policies are made available for review;

Supply chain management policy

4.1. Asset management policy

4.2. Bad debts write off policy

4.3. The credit control and debt collection policy.

4.4 budget management policy and virement policy

4.5 Cash management and investment policy

4.6 Tariff f policy

4.7 Indigent management policy

4.8 Property rates policy

4.9 Audit committee remuneration framework

1.4 EXECUTIVE SUMMARY

This year budget coincides with the twenty year celebration of our young and vibrant democracy. In her foreword, the Mayor correctly states that “All South Africans must have reasons to celebrate the successful conclusion of our second decade of freedom and democratic rule. Blacks in general and the African majority in particular must celebrate because our hard won freedom has restored back to us our humanity. After many centuries of oppression and exploitation we are now equal citizens in the land of our birth”. This is indeed true for people of Fetakgomo whom are witnesses of development in action.

Today we can say without fear of contradiction that Fetakgomo is better place to live in than it was twenty one years ago. Indeed we have a good story to tell. This includes the fact that all residents of Fetakgomo have access to electricity; that about 34 per cent have water inside their dwellings and 74 per cent have water within a 200 meter radius; that almost 80 per cent of the main roads are tarred; that refuse is being collected in at least 32 per cent of the households. We have many more stories to tell.

Fetakgomo local municipality has in preparation and compilation of this budget complied with the Municipal Budgeting and Reporting Regulation (MBRR) notice no 31804 of 2009, the provisions of the MFMA, the provisions of the MSA and various budget circulars which guide the process, content and the format of municipal budgets. The budget provides comparative financial over a seven year period horizon commencing in the 2011/2012 budget year to 2017/2018 budget year.

The budget document must be read together with the Integrated Development Plan (IDP) and the Service Delivery and Budget Implementation Plan (SDBIP) to gain a full understanding of its intentions.

In his 2015 budget speech, the Minister of Finance had these to say “as we pointed out in the 2014 Budget, global economic uncertainty will remain with us for some time. South Africa’s economic outlook is improving, but requires that we actively pursue a different trajectory if we are to address the challenges ahead.

The economy is projected to grow, but at a slower rate than projected at the time of the 2015 Budget. GDP growth reached 3.8 per cent in 2014 and is expected to grow at 3.7 per cent in 2015, rising to 5.8 per cent in 2016. Inflation has remained moderate, with consumer prices rising by 5.7 per cent in 2014 and projected to increase by an average of 5.5 per cent a year over the period ahead.

The municipality has taken these projections into account in preparing this budget. We become more conservative in our revenue collection rates while expecting the community to demand more assistance from the municipality.

The budget is under pressure where expenditure has outpaced income resulting in an unsustainable financial trajectory. The budget deficit will be funded by accumulated funds from savings and unspent funds in the previous years without raising debt. The municipality will have enough resources to provide for provisions, current liabilities and cash backing of unspent conditional grants. The budget deficit will ease in the next financial year 2016/2017 and budget a net surplus in the 2017/2018 budget year. The net surplus is as a result of the revised equitable share where in additional allocation has been gazetted.

OVERVIEW OF THE 2015 BUDGET

The municipality has little room to make choices as the budget continues to be under pressure due to slow or little revenue growth while the cost of doing business increases exponentially.

The budget is intended to strengthen municipal operations such institutional development and transformation, good governance, improving the financial viability, basic service delivery and spatial planning.

The operating budget is pushed up by input costs such as electricity, cleaning and maintenance costs as a result of added building constructed over the last few years.

Furthermore community needs continues to grow demanding for contribution to projects such as *farmer support, small business support, deepening our democracy through public participation, increased spending on electricity due to operational high mast lights and street lights, new facilities constructed at Mphanama and Mohlaletse, strydakraal, sports*

complex and recreational park, the need to improve the traffic function, billing systems for more effective revenue generation as well compliance to good governance and local government legislative system

1.4.1 OPERATING BUDGET FRAMEWORK

Fetakgomo local municipality has in preparation and compilation of this budget compiled with the Municipal Budgeting and Reporting Regulation (MBRR) notice no 31804 of 2009, the provisions of the MFMA, the provisions of the MSA and various budget circulars which guide the process, content and the format of municipal budgets. The budget provides comparative financial over a seven year period horizon commencing in the 2011/2012 budget year to 2017/18 budget year.

The following assumptions were used in compiling the budget;

- Consumer price inflation forecast is at 4.8 per cent increasing to 5.9 and 5.6 over the MTREF
- Surplus cash is invested in capital expenditure programmes in 2015 reducing over the MTREF.
- Ensuring that expenditure is aligned to revenue and that the municipality has sufficient cash to finance the expenditure as in section 18 of MFMA;
- Ensure that the municipality avoids excessive borrowings as the municipality will not be able to service the debt due to the dependence on grant revenue;
- Ensure that the municipality maintains sufficient reserves for rainy days and capital expansion.
- Ensure that the budget respond to priorities enlisted in the IDP.
- Review of all programmes and cost centres to minimise wastage, maximise efficient and accelerate service delivery;
- Reprioritisation of expenditure programmes to curb the growing personnel expenditure.
- Ensure that services are cost reflective, affordable and sustainable.
- Ensure that realistic revenue targets are set to ensure that the funded is funded.
- Follow the national guide on salary and CPI projections.

Table 1: Consolidated Overview

DESCRIPTION	CURRENT YEAR BUDGET 2015			BUDGET YEAR 2016	ESTIMATE YEAR 2017	ESTIMATE YEAR 2018
	ORIGINAL BUDGET	ADJUSTED BUDGET	FULL YEAR FORECAST			
Total receipts excluding capital transfers	89,991,899	90,845,953	90,845,953	107,395,507	108,278,139	107,546,457
Capital transfers	20,352,480	20,352,480	20,352,480	21,003,550	21,705,600	22,757,250
Total income	110,344,379	111,198,433	111,198,433	128,399,057	129,983,739	130,303,707
Total Operating Expenditure	88,059,567	91,819,672	87,718,713	102,346,945	109,221,467	108,227,047
Total Capital expenditure	34,281,642	34,335,017	34,335,017	26,571,000	22,970,000	24,670,000
Total expenditure	122,341,209	126,154,689	122,053,730	128,917,945	132,191,467	132,897,047
Budgeted Surplus/ (Deficit)	(11,996,830)	(14,956,256)	(10,855,297)	(518,888)	(2,207,727)	(2,593,340)

The total budget for appropriated is **R 128 399 057** in 2016/2017 increasing to **R 129 983 739** and **R 130 303 707 million** in 2015/16 and 2017/2018 budget years respectively. This means that the budget is growing in real terms by **10 per cent** in 2016/2017 and by a further **19 per cent** over the medium term.

Operating expenditure amounts to **R 102 346 945** for 2016/2017 budget increasing to **R 109 221 467** and **R 108 227 047** in 201/16 and 2017/2018 respectively while capital budget R 26 571 000, R 22 970 000 and R 24 670 000 in 2016/2017, 2015/16 and 201/617 respectively.

The budget has an operating deficit of R 518 888 in 2016/2017 increasing to R 2 207 727 and R 2 593 340 in 2015/16 and 2017/2018 respectively. The deficit will funded by VAT refunds which in terms on the National treasury circular, forms part of municipal revenues. This are project to amount to at R 6 million annually.

The budget has benefited from the revised equitable share which is biased to rural municipalities. The municipality's operating however continues to rise exponentially as the municipality is engaging in expansion projects intended on rendering services needed by the municipality. It will be very important to guard against this rising operating expenditure while improving revenue collection measures.

The expectation from an increased equitable share allocation is for the municipality to expand the net of poor households who deserve free basic services.

Equitable share has increased by **R 20 million** from **R 63.4 million** in 2014/15 to **R 83 million** in 2016/2017, which is a record 20 per cent. The equitable share will grow by a further 2 per cent over the MTREF.

Capital transfers, which is MIG funding will be **R 22, R22,8 and R 23.8 million** over the medium term period. 4 per cent of the allocation has been included in the operating budget as project management and the remaining **96 per cent** allocated to infrastructure projects as indicated in capital expenditure budget.

1.4.2. OPERATING REVENUE FRAMEWORK

For Fetakgomo municipality to improve the quality of services provided to its citizens it needs to generate the required income. In these tough economic times strong revenue management is fundamental to the financial stability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence the difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues. The receivers of our services have an obligation to pay for the services they receive so that the municipality continues to offer such services.

The municipality's revenue strategy is built around the following key components;

- National treasury's key guidelines and macroeconomic policy;
- Growth in the municipality's continued economic development
- Efficient revenue management, which aims to ensure that billed revenue is collected
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by calculating the revenue requirement of each service;
- The municipality's property rates policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004)(MPRA)
- The municipality's indigent policy and rendering of free basic services; and
- Tariff policies of the municipality

Table 3: Consolidated Revenue Overview

LIM474 Fetakgomo - Table A4 Budgeted Financial Performance (revenue and expenditure)											
	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue By Source											
Property rates	2	900	4,313	7,686	9,000	9,000	9,000	9,000	9,720	10,109	10,614
Property rates - penalties & collection charges		20	113	317	22	22	22	22	416	416	416
Service charges - refuse revenue	2	1,800	2,341	3,885	3,420	3,420	3,420	3,420	4,080	4,082	4,094
Service charges - other		110	56	233	187	267	267	267	206	214	224
Rental of facilities and equipment		340	228	165	271	271	271	271	274	293	313
Interest earned - external investments		800	677	1,191	1,550	1,550	1,550	1,550	1,239	1,244	1,291
Interest earned - outstanding debtors		60	–	–	74	74	74	74	80	84	90
Fines		100	–	1,129	550	550	550	550	600	642	687
Licences and permits		1,200	1,722	1,766	2,000	2,000	2,000	2,000	2,250	2,408	2,576
Agency services		600	254	321	550	383	383	383	346	319	332
Transfers recognised - operational		43,672	50,693	57,486	68,362	69,273	69,273	69,273	88,095	88,375	86,814
Other revenue	2	3,206	155	101	4,005	4,035	4,035	4,035	90	92	96
Gains on disposal of PPE											
Total Revenue (excluding capital transfers and contributions)		52,808	60,553	74,279	89,992	90,846	90,846	90,846	107,396	108,278	107,546

Property rates

Property rates collection is estimated at 5 per cent and a provision of 95 per cent has been made for bad debt. This is based on the trend over four years.

The projected billing has also taken into account the collection trends and revenue forgone over the past three years.

The following stipulations in the Property Rates Policy are highlighted;

- The first R15 000 of the market value of property used for residential purposes is excluded from the rate-able value (Section 17(h) of the MPRA).
- 100 per cent rebate will be granted to registered indigents in terms of indigent policy;
- 30 per cent rebate will be granted on all public service infrastructure
- The municipality may award a 100 per cent grant in aid on the assessment rates of rateable properties of certain classes such as registered welfare organisations, institutions or organisations performing charitable work, sports grounds used for purposes of amateur

sport. The owner of such a property must apply to the Chief Financial Officer in the prescribed format for such a grant.

Traffic function

Traffic function which has been fully devolved to the municipality is the second most collectible revenue source following grants. The traffic station has been completed and operational.

Grant funding

Revenues from the government grants; equitable share, Municipal Finance Management Grant (FMG), Municipal Systems Improvement Grant (MSIG) and EPWP incentive Grant are reliable and constitute more than **82 per cent** of the budgeted revenue. This means only less than 18 per cent of the revenue may fluctuate giving the municipality certainty on its expenditures and better planning.

Table 3 Tariffs for 2015/16 budget year

DRAFT TARRIFS FOR 2015/2016 MTREF												
NO	NATURE OF SERVICE	DESCRIPTION	FREQUENCY	ACTUAL	ACTUAL	ACTUAL	ACTUAL	PROPOSED	ACTUAL	CURRENT	PROPOSED	PROPOSED
				OUTCOME	OUTCOME	OUTCOME	OUTCOME	TARIFFS	OUTCOME	YEAR	TARIFFS	TARIFFS
				2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2014/2015	2015/2016	2016/2017	2017/2018
1	General service for residential sites	All households with refuse removal	Per month	25.00	30.00	30.00	50.60	50.60	54.00	55.00	55.00	60.00
		CBD area proclaimed area rural	Per month	25.00	30.00	30.00	50.60	50.60	55.00	55.00	55.00	60.00
		Residential site	Per month	25.00	30.00	30.00	50.60	50.60	55.00	55.00	55.00	60.00
		Proclaimed Fully serviced area	Per month	25.00	30.00	30.00	50.60	50.60	55.00	55.00	55.00	60.00
		Semi/ not serviced	Per month	25.00	30.00	30.00	50.60	50.60	55.00	55.00	55.00	60.00
		Rural	Per month	25.00	30.00	30.00	50.60	50.60	55.00	55.00	55.00	60.00
		Refuse bin	Per month						30.00	30.00	30.00	30.00
2	General service for business sites and government departments	Bulk container once a week	Per month	1,600.00	1,650.00	4,600.00	5,000.00	5,000.00	5,500.00	5,500.00	5,500.00	5,500.00
		General service	Per month	40.00	50.00	200.00	240.00	240.00	264.00	270.00	270.00	270.00
											-	-
	Extra ordinary refuse	Municipal delivery									-	-
		a) Garden	Per load	600.00	650.00	650.00	770.00	770.00	816.00	820.00	830.00	840.00
		b) Building	Per load	800.00	850.00	850.00	870.00	870.00	922.00	920.00	930.00	940.00
		Own delivery-Garden	Per load(tons)		300.00	300.00	330.00	330.00	350.00	350.00	360.00	370.00
		- Building	Per load (tons)		400.00	400.00	430.00	430.00	456.00	460.00	470.00	480.00
		-Rubble	For free		-	-	-	-			-	-
		Removal of animal carcasses	Per request			Free	-				-	-
		Removal of condemned foodstuffs per load of one ton or more	Per request	N/A	N/A	120.00	160.00	160.00	170.00	170.00	180.00	190.00
		Removal of compactable bulky waste per 6m3(skip container)	Per collection	N/A	N/A	300.00	330.00	330.00	350.00	350.00	360.00	388.80
		Removal of non-compactable bulky waste per 6m3(skip container)	Per collection	N/A	N/A	400.00	430.00	430.00	456.00	460.00	465.00	470.00
											-	-

DRAFT TARRIFS FOR 2015/2016 MTREF

NO	NATURE OF SERVICE	DESCRIPTION	FREQUENCY	ACTUAL	ACTUAL	ACTUAL	ACTUAL	PROPOSED	ACTUAL	CURRENT	PROPOSED	PROPOSED
				OUTCOME	OUTCOME	OUTCOME	OUTCOME	TARIFFS	OUTCOME	YEAR	TARIFFS	TARIFFS
				2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2014/2015	2015/2016	2016/2017	2017/2018
	Ordinary Refuse	Own delivery									-	-
		a) Per light delivery van or trailer load exceeding one ton					110.00	110.00	117.00	120.00	125.00	130.00
		b) Per load not exceeding three tons					200.00	200.00	212.00	220.00	225.00	230.00
		c) Per load not exceeding six ton but exceeding three ton					530.00	530.00	562.00	560.00	570.00	580.00
		d) Per load not exceeding ten ton but exceeding six ton					730.00	730.00	774.00	770.00	780.00	790.00
		e) Per load exceeding ten ton					950.00	950.00	1,007.00	1,010.00	1,020.00	1,030.00
		f) Rubble-builders rubble is for free because it can be utilised for landfill maintenance and for wet weathercell during rainy season					-	-			-	-
											-	-
3	Sale of sites										-	-
		Business sites									-	-
		CBD area (Prime)	Per square met	100.00	100.00	100.00	130.00	130.00	10.00	140.00	150.00	160.00
		Proclaimed area	Per square met	40.00	45.00	45.00	60.00	60.00	10.00	70.00	70.00	75.00
		Proclaimed fully serviced area	Per square met	30.00	35.00	35.00	50.00	50.00	13.00	60.00	70.00	80.00
		Semi/ not serviced	Per square met	5.00	7.00	7.00	14.00	14.00	14.00	20.00	20.00	25.00
								-			-	-
								-			-	-
4	Land use/ Permission to occupy							-			-	-
		Residential site	Per application	10.00	20.00	20.00	25.00	25.00	27.00	27.00	30.00	35.00
		Church site	Per application	75.00	80.00	80.00	100.00	100.00	106.00	110.00	110.00	115.00
		Tarven/ Shebeen	Per application	40.00	45.00	45.00	50.00	50.00	53.00	55.00	60.00	65.00
		Bottle store	Per application	150.00	155.00	155.00	160.00	160.00	170.00	170.00	175.00	180.00
		Institutional site	Per application	135.00	140.00	140.00	145.00	145.00	154.00	155.00	160.00	165.00
		Motor mechanic/ Scrap yard	Per application	100.00	110.00	110.00	115.00	115.00	122.00	125.00	130.00	135.00
		Driving School	Per application	110.00	120.00	120.00	125.00	125.00	133.00	130.00	135.00	140.00
		Car Wash	Per application	60.00	70.00	70.00	75.00	75.00	80.00	80.00	85.00	90.00
		Filling station	Per application	145.00	150.00	150.00	155.00	155.00	164.00	165.00	170.00	175.00
		Guest house	Per application	125.00	130.00	130.00	135.00	135.00	143.00	145.00	150.00	155.00
		General dealer	Per application	95.00	100.00	100.00	105.00	105.00	111.00	110.00	110.00	115.00
		Bakery	Per application	80.00	85.00	85.00	90.00	90.00	95.00	95.00	95.00	100.00
		Butchery	Per application	100.00	110.00	110.00	115.00	115.00	122.00	120.00	120.00	125.00
		Shoping center	Per application	200.00	220.00	220.00	225.00	225.00	239.00	240.00	245.00	250.00
		Tuckshop	Per application	80.00	85.00	85.00	90.00	90.00	95.00	95.00	100.00	105.00
		Manufacturing industry	Per application	300.00	350.00	350.00	330.00	330.00	350.00	350.00	355.00	360.00
		Mortuary	Per application	115.00	120.00	120.00	125.00	125.00	133.00	130.00	135.00	140.00
		Recreational and other facilities	Per application	80.00	85.00	85.00	90.00	90.00	95.00	95.00	95.00	100.00
		Salon/ dress making	Per application	70.00	80.00	80.00	85.00	85.00	90.00	90.00	95.00	100.00
		Farm/ Orchard site	Per application	95.00	100.00	100.00	105.00	105.00	111.00	110.00	115.00	120.00

DRAFT TARRIFS FOR 2015/2016 MTREF

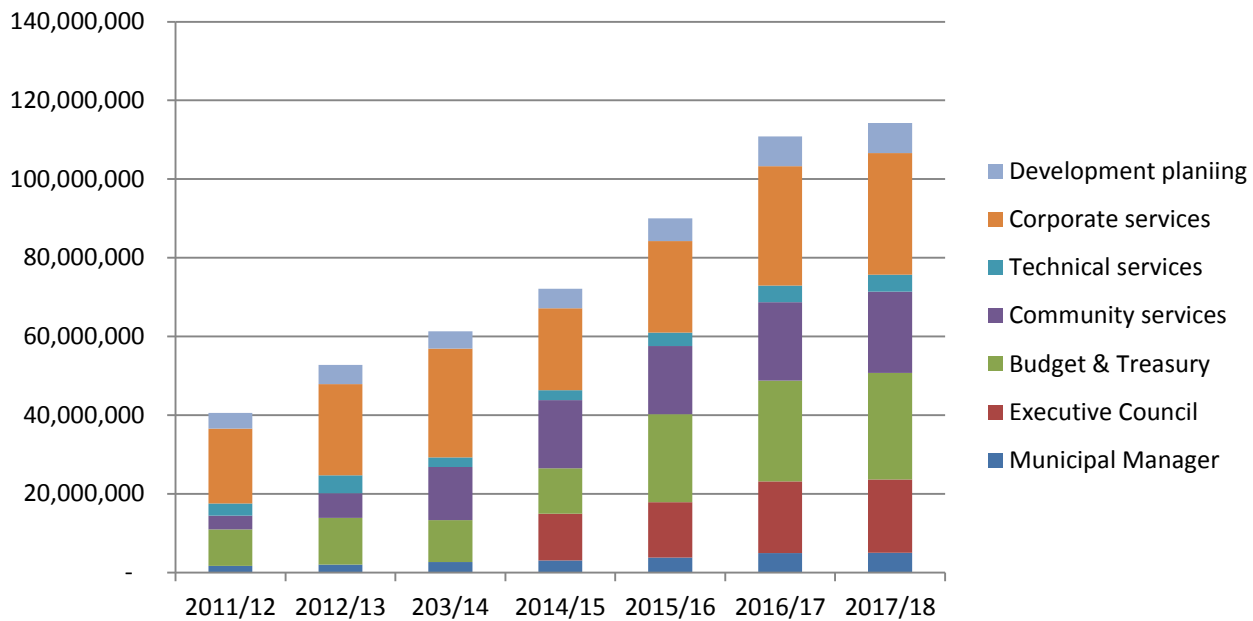
NO	NATURE OF SERVICE	DESCRIPTION	FREQUENCY	ACTUAL	ACTUAL	ACTUAL	ACTUAL	PROPOSED	ACTUAL	CURRENT	PROPOSED	PROPOSED
				OUTCOME	OUTCOME	OUTCOME	OUTCOME	TARIFFS	OUTCOME	YEAR	TARIFFS	TARIFFS
				2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2014/2015	2015/2016	2016/2017	2017/2018
								-			-	-
5	Building plans							-			-	-
		Approval of building plans	Per square met	2.50	3.00	3.00	35.00	35.00	37.00	40.00	45.00	50.00
		Inspection	Per building	110.00	120.00	120.00	125.00	125.00	133.00	140.00	145.00	150.00
								-			-	-
6	Hiring of council facilities							-			-	-
	Community halls							-			-	-
		Private individuals	Day use	300.00	200.00	300.00	350.00	350.00	300.00	300.00	310.00	320.00
		Private individuals.	Day & Night use	300.00	200.00	450.00	500.00	500.00	350.00	350.00	360.00	370.00
		Churches, NPO's, political organisations, unions, clubs and other cultural and sporting organisations	Day use	300.00	200.00	300.00	350.00	350.00	375.00	375.00	380.00	390.00
		Churches, NPO's, political organisations, unions, clubs and other cultural and sporting organisations	Day & night use	300.00	200.00	300.00	350.00	350.00	400.00	400.00	420.00	450.00
		Hiring by government & business	Day use	350.00	350.00	350.00	400.00	400.00	375.00	375.00	380.00	400.00
		Hiring by government & business	Day & night use	350.00	350.00	500.00	550.00	550.00	400.00	400.00	420.00	450.00
		The use of kitchen and equipments	Per request	250.00	100.00	100.00	150.00	150.00	160.00	160.00	165.00	170.00
		Guest house	Per day	350.00	350.00	350.00	400.00	400.00	450.00	450.00	460.00	470.00
		Deposit refundable	Per request	100.00	100.00	100.00	150.00	150.00	200.00	200.00	210.00	220.00
								-			-	-
	Civic hall							-			-	-
		Private individuals	Day use				600.00	600.00	600.00	600.00	610.00	620.00
		Private individuals.	Day & Night use				600.00	600.00	600.00	600.00	610.00	620.00
		Churches, NPO's, political organisations, unions, clubs and other cultural and sporting organisations	Day use	800.00	600.00	600.00	600.00	600.00	600.00	600.00	610.00	620.00
		Churches, NPO's, political organisations, unions, clubs and other cultural and sporting organisations	Day & night	2,000.00	1,300.00	1,300.00	1,400.00	1,400.00	700.00	700.00	710.00	720.00
		Hiring by government & business	Day use	800.00	800.00	800.00	900.00	900.00	600.00	600.00	610.00	620.00
		Hiring by government & business	Day & night	2,000.00	1,600.00	1,600.00	1,700.00	1,700.00	700.00	700.00	710.00	720.00
		The use of kitchen and equipments	Per request	250.00	250.00	250.00	300.00	300.00	250.00	250.00	260.00	270.00
		Deposit refundable	Cleared in five	350.00	350.00	350.00	400.00	400.00	300.00	300.00	321.00	346.68

DRAFT TARRIFS FOR 2015/2016 MTREF

			FREQUENCY	ACTUAL	ACTUAL	ACTUAL	ACTUAL	PROPOSED	ACTUAL	CURRENT	PROPOSED	PROPOSED
NO	NATURE OF SERVICE	DESCRIPTION		OUTCOME	OUTCOME	OUTCOME	OUTCOME	TARIFFS	OUTCOME	YEAR	TARIFFS	TARIFFS
				2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2014/2015	2015/2016	2016/2017	2017/2018
	N.B Activities with profit motive are forbidden											
	Boardroom per day							-			-	-
		For use by organized business, labour ,political organisations, government	Day use	250.00	200.00	100.00	150.00	150.00	150.00	150.00	170.00	180.00
		Deposit refundable		200.00			-	-	-	-	-	-
		Deposit refundable		100.00			-	-	-	-	-	-
	Parking							-			-	-
		Parking under shade	Per month	25.00	40.00	40.00	45.00	45.00	48.00	48.00	50.00	50.00
		Parking in an open area	Per month	25.00	20.00	25.00	30.00	30.00	32.00	32.00	50.00	50.00
	Recreational facilities							-	-	-	-	-
		Multi-purpose club	Per person	N/A	5.00	2.50	3.00	3.00	3.00	3.00	3.00	4.00
		Municipal pool	Per person	N/A	2.50	2.50	3.00	3.00	3.00	3.00	3.00	4.00
		Sports facility	Per day	N/A	250.00	300.00	350.00	350.00	150.00	150.00	160.00	170.00
		Tuck shop	Per day					-	-	-	-	-
								-	-	-	-	-
	Grader	Hiring of Grader	Per hour	N/A	350.00	700.00	850.00	850.00	860.00	860.00	865.00	870.00
								-			-	-
7	Leasing of municipal property							-			-	-
		Fetakgomo Atok Thusong Service Center	Per square met	50.00	10% increment per annum	10% increment per annum	10% increment per annum	10% increment per annum			10% increment per annum	10% increment per annum
		Leasing of hawker stalls	Per Month	N/A	N/A	80.00	80.00	80.00	85.00	85.00	90.00	95.00
								-			-	-
9	Billboards						-	-			-	-
		Banner	For 14 days per banner	60.00	20.00	20.00	25.00	25.00	10.00	10.00	10.00	10.00
		Other Posters	For 14 days per poster	2.00	2.00	2.00	3.00	3.00	1.00	1.00	1.00	2.00
		Election posters	Per ward	N/A	N/A	50.00	55.00	55.00	100.00	100.00	110.00	120.00
		Rental of billboards	Per square meter				50.00	50.00	53.00	55.00	55.00	60.00
		Application for a billboard	Once off				500.00	500.00	530.00	530.00	560.00	600.00
								-			-	-
10	Sale of documents :Access fees in line with the Promotion of Access to							-			-	-
		Sale of documents (requirement by the public).	Per document	2.00	20.00	25.00	22.00	22.00	23.00	25.00	25.00	30.00
		Valuation certificate	Per request	-	-	50.00	55.00	55.00	58.00	60.00	60.00	65.00
		Letter of demand	Per letter	-	-	7.50	10.00	10.00	11.00	10.00	10.00	10.00
		Municipal fax machine by external parties	per page	10.00	4.00	4.00	6.00	6.00	6.00	6.00	7.00	7.00
		Photocopies	per page		1.00	1.00	1.00	1.00	1.00	1.00	1.00	2.00
		Proof of residence		5.00	5.00	5.00	7.00	7.00	7.00	7.00	8.00	9.00
		Tender documents -80/20 s tenders	Per document	200.00	200.00	250.00	260.00	260.00	276.00	280.00	285.00	290.00
		Tender documents -90/10 tenders	Per document	250.00	250.00	300.00	310.00	310.00	329.00	330.00	340.00	350.00
		-Request for quotation documents as per notice board	Per document	-	-	25.00	25.00	25.00	27.00	30.00	28.36	30.62
		Public documents; IDP, Budget, Annual report, SDBIP, audit reports, valuation roll etc	Per document	2.00	20.00	50.00	50.00	50.00	53.00	55.00	55.00	60.00
		MAP Reprint	A4	N/A	N/A	0.75	30.00	30.00	32.00	30.00	30.00	35.00
		MAP Reprint	A3				40.00	40.00	42.00	40.00	40.00	45.00
		MAP Reprint	A1	N/A	N/A	7.50	60.00	60.00	64.00	65.00	65.00	75.00

DRAFT TARRIFS FOR 2015/2016 MTREF

NO	NATURE OF SERVICE	DESCRIPTION	FREQUENCY	ACTUAL	ACTUAL	ACTUAL	ACTUAL	PROPOSED	ACTUAL	CURRENT	PROPOSED	PROPOSED
				OUTCOME	OUTCOME	OUTCOME	OUTCOME	TARIFFS	OUTCOME	YEAR	TARIFFS	TARIFFS
				2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2014/2015	2015/2016	2016/2017	2017/2018
10	Property rates & taxes			Cents in the Rand	Cents in the Rand	Cents in the Rand	Cents in the Rand	Cents in the Rand	Cents in the Rand	Cents in the Rand	Cents in the Rand	Cents in the Rand
								-			-	-
		Residential	Per property	0,007	0.0070	0.0070	0.140	0.140	0.014	0.0140	0.014	0.014
		Business	Per property	0,007	0.0070	0.0070	0.210	0.210	0.021	0.0210	0.021	0.021
		Agriculture	Per property	0,007	0.0010	0.0010	0.140	0.140	0.014	0.0140	0.014	0.014
		Public Service Infrastructure	Per property	0,014	0.0140	0.0140	0.140	0.140	0.014	0.0140	0.014	0.014
		State Owned	Per property	0,014	0.0140	0.0140	0.210	0.210	0.021	0.0210	0.021	0.021
11	Traffic escort	Funerals	Per day						300.00	300.00	305.00	310.00
12	Loss of docket								100.00	100.00	120.00	130.00
13	Sale of dustbins	Per Household	Once off						110.00	110.00	130.00	140.00
13	Sale of wheelie dustbins	Per Household	Once off							250.00	260.00	280.00

Chart 1: Operating revenue chart per vote

Grant Receipts

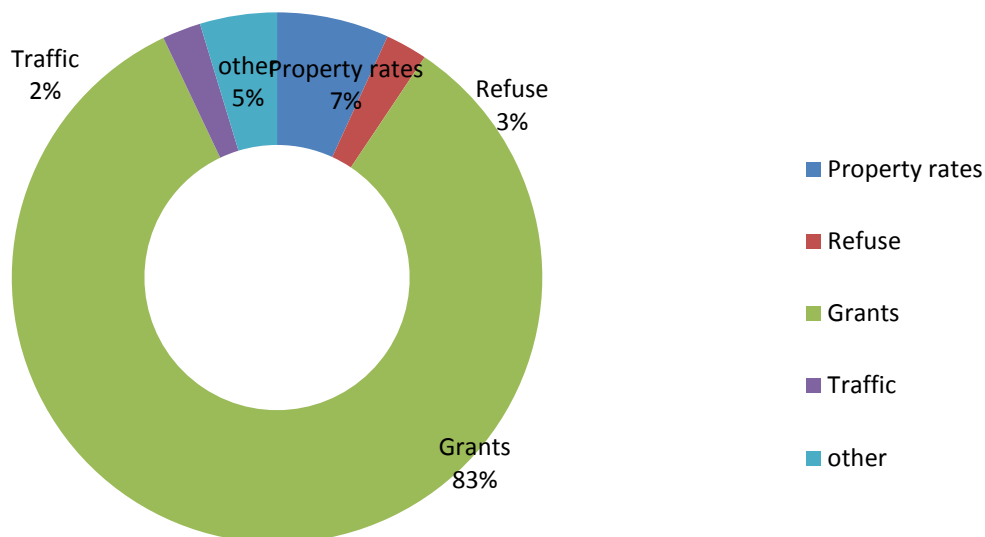
LIM474 Fetakgomo - Supporting Table SA18 Transfers and grant receipts										
	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		42,852	49,427	57,213	68,326	68,326	68,326	87,995	88,255	86,686
Local Government Equitable Share		40,562	46,115	52,946	63,620	63,620	63,620	83,160	84,331	82,555
Finance Management		1,500	1,500	1,650	1,800	1,800	1,800	1,800	1,825	1,900
Municipal Systems Improvement		790	800	890	934	934	934	930	957	1,033
EPWP Incentive			1,012	1,000	1,052	1,052	1,052	1,000		
MIG-Operating				727	920	920	920	1,105	1,142	1,198
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	500	-	-	-	-	-	-	-
Ward committee		-	500	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Other grant providers:		100	97	86	100	947	947	100	120	128
LG-Seta grant		100	97	86	100	100	100	100	120	128
Bokoni mine		-	-	-	-	847	847	-	-	-
Total Operating Transfers and Grants	5	42,952	50,024	57,298	68,426	69,273	69,273	88,095	88,375	86,814
Capital Transfers and Grants										
National Government:		15,356	15,382	17,206	20,532	29,032	29,032	21,004	21,706	22,757
Municipal Infrastructure Grant (MIG)		15,356	15,382	17,206	20,532	29,032	29,032	21,004	21,706	22,757
Total Capital Transfers and Grants	5	15,356	15,382	17,206	20,532	29,032	29,032	21,004	21,706	22,757
TOTAL RECEIPTS OF TRANSFERS & GRANTS		58,308	65,406	74,504	88,958	98,305	98,305	109,099	110,081	109,571

The budget figures shows that total grants allocation from the National government of will be R 109 099 million, R1110,081 and R 109 571 million in 2015/2016, 2016/17 and 2017/2018 respectively.

The grant revenue constitutes 80 of the total budget for 2015/16 budget year.

Capita grant (MIG) will be R 22.3, R22.8 and R23.9 over the medium term.

The revised equitable share funding formula is favourable to the municipality and will reduce pressure on the municipal finances over the medium to long term.

Chart 2: Revenue per source chart

As indicated in the graph above, revenue composition is made up as follows;

Grants	83%
Refuse	3%
Traffic	2%
Property rates	7%
Other services	5%

The graph indicates an over reliance on grant revenue at 83 per cent effectively meaning only 17 per cent is regarded as own revenue.

1.4.3. OPERATING EXPENDITURE FRAMEWORK

The municipality's expenditure framework for 2015/2016 budget and MTREF is informed by the following;

- Review and prioritisation of expenditure programmes based on impact assessment
- Funding of the budget over the medium term as informed by section 18 and 19 of the MFMA;
- Additional human resources will only be considered as a last resort;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services;
- Salary increases budgeted at 7 per cent which 0,5 per cent above what National Treasury projects
- Provision for doubtful debts is increased to 85% based on collection levels of the current year. This provision should not suggest that council is giving up on efforts to collect revenue from property rates or refuse removal.
- The indigent register has been reviewed, an exercise that resulted in half of the beneficiaries dropping from the list as their conditions of living had improved. It is based on these understanding that the budget is left unchanged at 2015 budget figures although electricity costs have gone up.
- While the operating expenses are rising annually, the budget is considering various ways of reducing recurring expenditure by promoting the green economy, monitoring travelling expensive and removing the nice to have altogether.
- Service delivery programmes have being evaluated and additional funds provided where necessary.
- All revenue projections are based on trends except where the revenue from national or provincial government in which case has been gazetted.
- Funding for capital expenditure takes into account the availability of funding. The capital budget is mainly funded by grant revenue 80 per cent and accumulated funds 20 per cent.

Table 5: Summary of operating expenditure by standard classification item

LIM474 Fetakgomo - Table A4 Budgeted Financial Performance (revenue and expenditure)											
	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Expenditure By Type											
Employee related costs	2	23,432	24,482	25,233	30,753	33,442	33,982	33,982	36,989	39,422	41,840
Remuneration of councillors		6,962	7,047	8,183	8,102	8,305	8,027	8,027	8,880	9,324	9,697
Debt impairment	3	1,267	6,174	6,425	10,688	10,352	10,352	10,352	11,400	12,540	13,218
Depreciation & asset impairment	2	1,661	4,080	5,005	4,000	5,000	5,000	5,000	5,620	6,182	6,553
Finance charges		80	136	120	93	93	93	-	135	143	150
Bulk purchases	2	1,430	1,291	1,461	1,700	1,700	1,700	1,700	2,000	2,200	2,400
Other materials	8										
Contracted services		1,000	2,504	3,070	3,000	3,200	3,200	3,200	4,000	4,200	4,452
Transfers and grants		-	-	-	-	-	-	-	-	-	-
Other expenditure	4, 5	13,836	17,671	23,592	25,794	28,872	28,872	-	33,323	34,685	29,918
Loss on disposal of PPE											
Total Expenditure		49,668	63,384	73,088	84,130	90,964	91,227	62,262	102,347	108,696	108,227

Total operating budget amount to **R 102,347 million** for 2016/2017 budget year and increases to R 108,696 and R108, 227 million over the next two years.

A provision of R 11.3 million or 85 per cent has been made for doubtful debts regarding property rates and refuse removal based on the current collection levels.

Provision for depreciation has also been budgeted upward based on the recent asset value to R 5 500 million.

A budget amount of R 2 million is allocated for free basic electricity while the municipality also provide free basic refuse to indigent households.

Depreciation of assets by asset class

LIM474 Fetakgomo - Supporting Table SA34d Depreciation by asset class										
	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Depreciation by Asset Class/Sub-class										
Infrastructure		495	157	167	1,350	1,688	1,688	1,856	1,534	1,641
Infrastructure - Other		495	157	167	1,350	1,688	1,688	1,856	1,534	1,641
Other	3	495	157	167	1,350	1,688	1,688	1,856	1,534	1,641
Community		220	–	300	420	525	525	578	552	591
Community halls		220	–	300	420	525	525	578	552	591
Other assets		2,228	3,923	4,544	2,230	2,788	2,788	3,186	4,097	4,322
General vehicles		187	–	431	500	625	625	688	568	607
Computers - hardware/equipment		176	–	970	480	600	600	660	479	513
Civic Land and Buildings		1,865	2,424	3,083	1,250	1,563	1,563	1,839	3,050	3,202
Other		–	1,499	60	–	–	–	–	–	–
Total Depreciation	1	2,943	4,080	5,011	4,000	5,000	5,000	5,620	6,182	6,553

Employee cost has been adjusted upward based on the result of the adjustment budget which indicates that the salary bill was under budgeted while salary increase is provided for at 6 per cent based on National Treasury guide.

The salary increase in the budget is due under provision in the previous financial years which leads to budget transfers during the year.

Three new posts at the middle management will be added to the payroll.

LIM474 Fetakgomo - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Councillors (Political Office Bearers plus Other)</u>	1	A	B	C	D	E	F	G	H	I
Basic Salaries and Wages		4,508	4,674	5,539	5,050	5,096	5,045	5,600	5,880	6,115
Pension and UIF Contributions		1,022	1,028	1,254	1,250	1,673	1,673	1,800	1,890	1,966
Medical Aid Contributions										
Motor Vehicle Allowance		1,431	1,310	1,313	1,692	1,466	1,239	1,400	1,470	1,529
Cellphone Allowance										
Housing Allowances										
Other benefits and allowances		–	36	76	110	70	70	80	84	87
Sub Total - Councillors		6,962	7,047	8,183	8,102	8,305	8,027	8,880	9,324	9,697
% increase	4		1.2%	16.1%	(1.0%)	2.5%	(3.3%)	10.6%	5.0%	4.0%
<u>Senior Managers of the Municipality</u>	2									
Basic Salaries and Wages		1,827	2,870	3,141	3,171	3,789	3,485	3,588	3,260	3,479
Pension and UIF Contributions		220	183	402	358	522	417	312	595	630
Medical Aid Contributions		7	26	–	–	–	–	–	–	–
Overtime										
Performance Bonus		–	–	145	584	48	48	51	120	128
Motor Vehicle Allowance	3	312	423	394	353	433	219	402	385	407
Cellphone Allowance	3	44	40	33	47	40	40	43	45	48
Housing Allowances	3									
Other benefits and allowances	3	275	322	161	281	228	350	176	257	271
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		2,684	3,864	4,274	4,794	5,061	4,559	4,573	4,662	4,964
% increase	4		44.0%	10.6%	12.2%	5.6%	(9.9%)	0.3%	2.0%	6.5%
<u>Other Municipal Staff</u>										
Basic Salaries and Wages		7,255	9,745	10,256	12,969	13,685	14,176	15,944	15,026	16,018
Pension and UIF Contributions		2,464	3,229	3,072	3,867	4,559	4,433	4,742	4,519	4,812
Medical Aid Contributions		1,535	1,064	1,606	2,060	2,090	2,090	2,715	2,359	2,501
Overtime		16	55	246	373	340	477	391	2,383	2,573
Performance Bonus		253	433	211	–	222	–	–	50	53
Motor Vehicle Allowance	3	2,110	2,948	2,632	2,882	3,377	3,487	3,966	3,650	3,878
Cellphone Allowance	3	185	184	217	248	303	242	260	280	298
Housing Allowances	3	147	275	45	34	107	69	39	50	53
Other benefits and allowances	3	2,522	2,686	2,674	3,526	3,697	4,449	4,358	3,871	4,142
Sub Total - Other Municipal Staff		16,486	20,618	20,958	25,959	28,381	29,423	32,416	32,188	34,327
% increase	4		25.1%	1.6%	23.9%	9.3%	3.7%	10.2%	(0.7%)	6.6%
Total Parent Municipality		26,132	31,529	33,415	38,855	41,747	42,010	45,869	46,174	48,987
			20.7%	6.0%	16.3%	7.4%	0.6%	9.2%	0.7%	6.1%
TOTAL SALARY, ALLOWANCES & BENEFITS		26,132	31,529	33,415	38,855	41,747	42,010	45,869	46,174	48,987
% increase	4		20.7%	6.0%	16.3%	7.4%	0.6%	9.2%	0.7%	6.1%
TOTAL MANAGERS AND STAFF	5,7	19,170	24,482	25,233	30,753	33,442	33,982	36,989	36,850	39,290

LIM474 Fetakgomo - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	Ref 1,2	2013/14			Current Year 2014/15			Budget Year 2015/16		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		25	3	22	25	3	22	25	3	22
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	5		5	5		5	5		5
Other Managers	7	14	11	1	15	15	–	16	16	–
Professionals		55	55	–	68	58	6	74	72	6
<i>Finance</i>		8	8		12	9	3	14	11	3
<i>Spatial/town planning</i>		1	1		1	1		1	1	
<i>Information Technology</i>		2	2		2	2		2	2	
<i>Roads</i>										
<i>Electricity</i>		1	1		1			1		
<i>Water</i>										
<i>Sanitation</i>										
<i>Refuse</i>		6	6		9	9		9	13	
<i>Other</i>		37	37		43	37	3	47	45	3
Technicians		–	–	–	–	–	–	–	–	–
TOTAL PERSONNEL NUMBERS	9	99	69	28	113	76	33	120	91	33
% increase					14.1%	10.1%	17.9%	6.2%	19.7%	–

Three new posts will be added in the new financial years which are Manager PMU and Licensing Officer

Total personnel will be 116 comprising 25 councillors and 70 employees of which 6 are on contract while the remaining are permanent employees.

1.4.4 REMUNERATION OF COUNCILLORS AND EXECUTIVE MANAGEMENT**LIM474 Fetakgomo - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)**

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<u>Councillors</u>	3							
Speaker	4		374,435	4,571	273,636			652,642
Chief Whip			351,033	4,300	186,569			541,902
Executive Mayor			468,044	120,892	20,218			609,155
Deputy Executive Mayor			–	–	–			–
Executive Committee			1,191,222	13,073	807,029			2,011,324
Total for all other councillors			3,080,155	37,874	1,946,948			5,064,977
Total Councillors	8	–	5,464,889	180,711	3,234,400			8,880,000
<u>Senior Managers of the Municipality</u>	5							
Municipal Manager (MM)			624,740	221,000	284,253			1,129,993
Chief Finance Officer			526,765	197,150	301,904			1,025,819
Director Corporate Services			511,000	169,000	298,940			978,940
Director Technical Services			250,944	169,000	298,940			718,883
Director Planning and Development			250,944	169,000	298,940			718,883
								–
Total for municipal entities	8,10	–	–	–	–	–		–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	–	7,629,281	1,105,861	4,717,375	–		13,452,517

Councillor remuneration is in line with the upper limits as determined by the minister of Cooperative Governance and Traditional Affairs budgeted at **R8 880 000**.

Total salary bill for executive management is **R 4, 572 517** as indicated in the table above

Repairs and Maintenance

LIM474 Fetakgomo - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		350	257	116	721	821	821	730	690	754
Infrastructure - Road transport		90	28	–	25	25	25	100	30	32
Roads, Pavements & Bridges		90	28	–	25	25	25	100	30	32
Storm water		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		60	105	66	400	400	400	250	350	375
Generation		–	–	–	–	–	–	–	–	–
Transmission & Reticulation		–	–	–	–	–	–	–	–	–
Street Lighting		60	105	66	400	400	400	250	350	375
Infrastructure - Water		–	–	–	50	150	150	80	60	80
Dams & Reservoirs		–	–	–	–	–	–	–	–	–
Water purification		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	50	150	150	80	60	80
Infrastructure - Other		200	125	50	246	246	246	300	250	268
Waste Management		200	125	50	246	246	246	300	250	268
Community		–	–	–	105	105	105	100	107	114
Parks & gardens		–	–	–	–	–	–	–	–	–
Sportsfields & stadia		–	–	–	100	100	100	100	107	114
Recreational facilities		–	–	–	–	–	–	–	–	–
Fire, safety & emergency		–	–	–	5	5	5	–	–	–
Other assets		444	632	575	701	684	687	958	944	1,022
General vehicles		80	139	66	160	110	110	174	199	213
Specialised vehicles		–	57	85	160	160	160	350	315	349
Plant & equipment		–	–	–	–	–	–	–	–	–
Computers - hardware/equipment		–	–	–	–	–	–	–	–	–
Furniture and other office equipment		150	55	51	61	34	34	31	33	35
Abattoirs		–	–	–	–	–	–	–	–	–
Markets		–	20	20	20	30	33	36	–	–
Civic Land and Buildings		214	361	353	300	350	350	368	397	425
Total Repairs and Maintenance Expenditure	1	794	889	691	1,527	1,610	1,613	1,788	1,741	1,891
Specialised vehicles		–	57	85	160	160	160	350	315	349
Refuse		–	57	85	160	160	160	350	315	349
R&M as a % of PPE		1.1%	1.0%	0.7%	1.1%	1.2%	1.2%	1.1%	1.1%	1.1%
R&M as % Operating Expenditure		1.5%	1.4%	0.9%	1.7%	1.8%	1.8%	1.7%	1.6%	1.7%

Key expenditure programmes for implementation include;

- Continued implementation of Expanded Public Works Programme which employees at least **232 people from poor families**.
- Strengthening of the ward committee system of local government through re-training and skilling, provision of tools of trade and payment of stipends.
- Programmes that improve the conditions of youth, people with disabilities, the elderly, children and women.
- Provision of bursaries to needy and deserving learners.
- Support of sport and arts programmes
- Support of local entrepreneurs and cooperative through capital injection.
- Improving measures to prevent fraud, risk management and improve governance.
- Improvement of the revenue collection through better and improved billing systems
- Provision of funds to strengthen the traffic management and the licensing divisions
- Improvement of the refuse removal service through provision of adequate assets and infrastructure for effective collection.
- Allocation for free basic electricity to needy households in line with the municipality's indigent management policies.
- Support of local farming initiatives, tourism and local economic development.

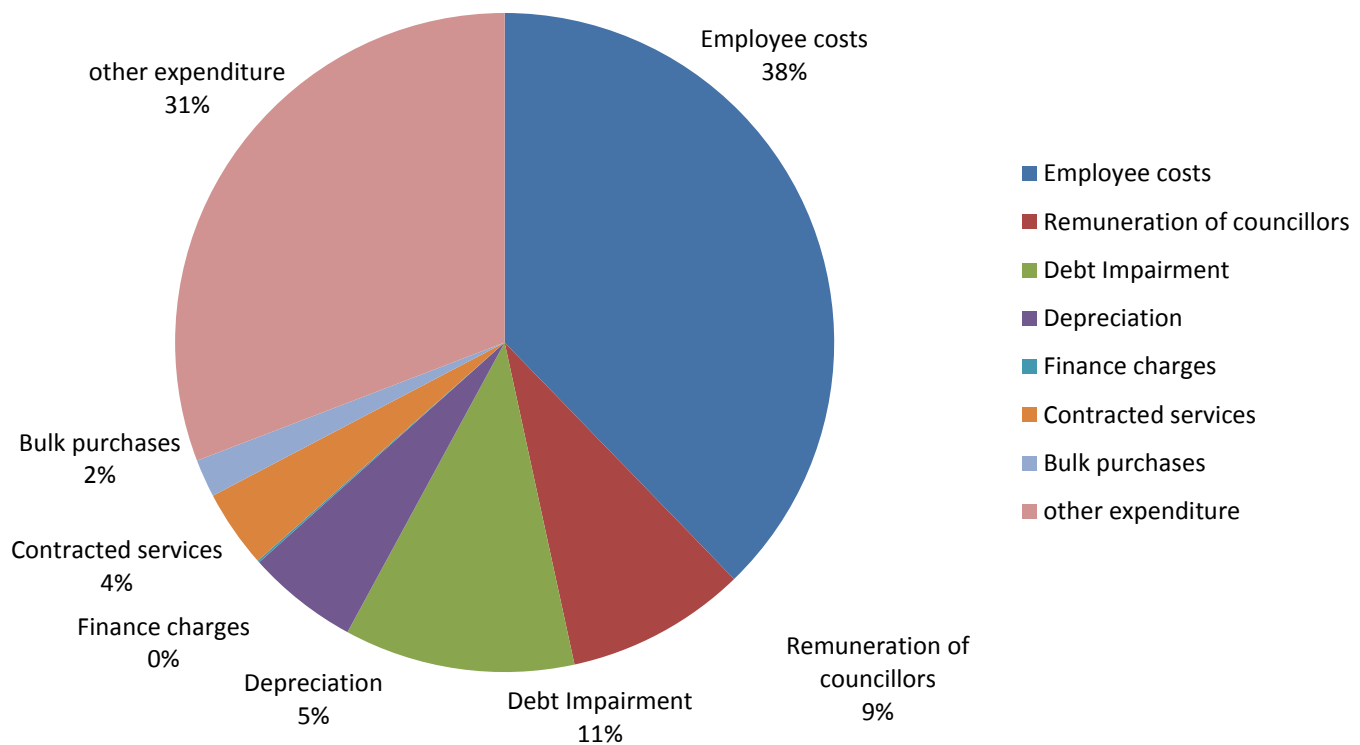
Chart 3: Expenditure per type chart

CHART 4: OPERATING EXPENDITURE PER VOTE CHART

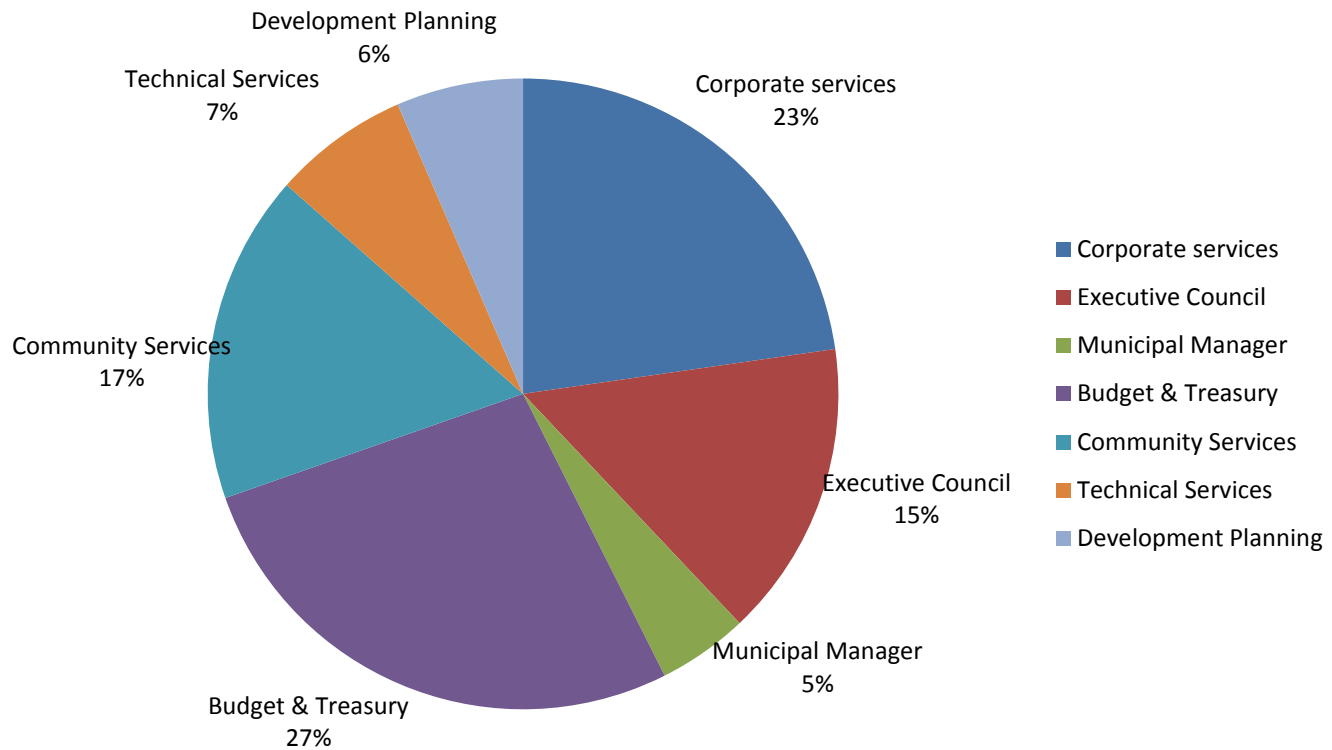
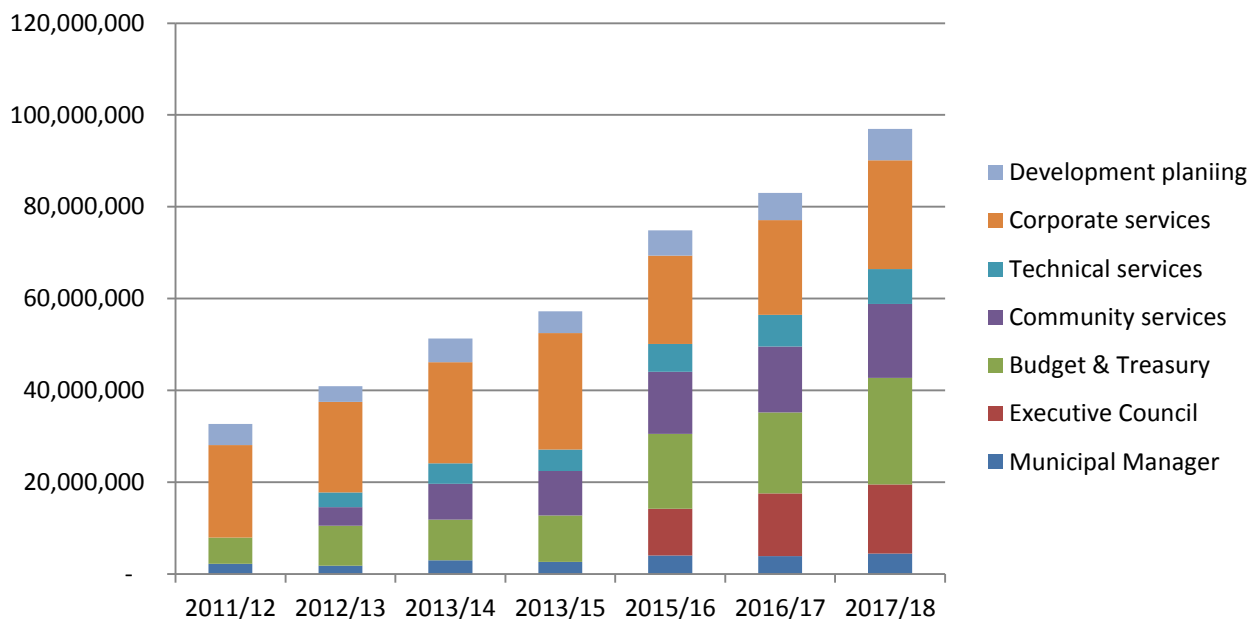


Chart 5 : Operating expenditure per vote chart over seven years



1.5 CAPITAL EXPENDITURE

The following table provides a breakdown of budgeted capital expenditure by vote

Table 12: Consolidated Overview of Capital Expenditure Funding

LIM474 Fetakgomo - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding											
Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - CORPORATE SERVICES		-	-	1,940	-	-	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES		-	7,907	18,515	16,954	17,888	17,888	-	4,750	3,550	10,550
Vote 6 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - DEVELOPMENT PLANNING		-	-	-	-	-	-	-	-	-	-
Vote 8 - INFRASTRUCTURE		-	-	-	4,633	8,698	8,698	-	19,050	17,500	12,000
Capital multi-year expenditure sub-total	7	-	7,907	20,455	21,586	26,586	26,586	-	23,800	21,050	22,550
Single-year expenditure to be appropriated	2										
Vote 1 - CORPORATE SERVICES		3,627	1,285	-	770	760	760	-	1,650	440	440
Vote 2 - Executive ECEXUTIVE SUPPORT		-	-	-	-	-	-	-	-	-	-
Vote 3 - MUNICIPAL MANAGERS		-	-	30	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY OFFICE		108	-	70	-	-	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES		3,997	-	-	6,030	5,880	5,880	-	1,000	1,330	1,530
Vote 6 - TECHNICAL SERVICES		4,872	83	2,682	150	150	150	-	71	150	150
Vote 7 - DEVELOPMENT PLANNING		-	-	630	-	-	-	-	-	-	-
Vote 8 - INFRASTRUCTURE		-	6,691	-	5,745	958	958	-	-	-	-
Vote 9 - COMMUNITY SERVICES		-	6,166	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		12,603	14,225	3,412	12,695	7,749	7,749	-	2,721	1,920	2,120
Total Capital Expenditure - Vote		12,603	22,133	23,867	34,282	34,335	34,335	-	26,521	22,970	24,670
Capital Expenditure - Standard											
Governance and administration		3,735	1,285	2,040	770	760	760	-	1,650	440	440
Executive and council				30							
Budget and treasury office		108		70							
Corporate services		3,627	1,285	1,940	770	760	760	-	1,650	440	440
Community and public safety		3,997	14,073	18,515	22,984	23,769	23,769	-	5,750	4,880	12,080
Community and social services		3,997	14,073	18,515	22,984	23,769	23,769	-	5,750	4,880	12,080
Economic and environmental services		4,872	6,774	3,312	10,528	9,806	9,806	-	19,121	17,650	12,150
Planning and development		4,872	6,774	3,312	10,528	9,806	9,806	-	19,121	17,650	12,150
Total Capital Expenditure - Standard	3	12,603	22,133	23,867	34,282	34,335	34,335	-	26,521	22,970	24,670
Funded by:											
National Government		12,138	17,910	19,042	20,352	20,352	20,352	-	21,004	21,706	22,757
Transfers recognised - capital	4	12,138	17,910	19,042	20,352	20,352	20,352	-	21,004	21,706	22,757
Internally generated funds		465	4,222	4,825	13,929	13,983	13,983	-	5,517	1,264	1,913
Total Capital Funding	7	12,603	22,133	23,867	34,282	34,335	34,335	-	26,521	22,970	24,670

Performance indicators for capital budget

- Construction of access bridge at Nchabeleng village
- Construction of hoeraroep access road
- Construction of access road for testing station
- Provision of water at municipal facilities
- Construction of cemeteries for ward 9, 10,11,12 and 13

The municipality will spend the entire capital budget constructing new capital assets than renewing existing assets. This is mainly due to the fact that the municipality does not own old or historic infrastructure which is dilapidated.

1.6. Annual Budget Tables-Parent Municipality

The following pages presents the main budget tables as required in terms of section 8 of the municipal budget and reporting regulations. These tables set out the municipality's 2015/16 budget and MTREF as approved by Council. Each table is accompanied by explanatory note on the next page.

Annual Budget Tables

LIM474 Fetakgomo - Table A1 Budget Summary

Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousands										
Financial Performance										
Property rates	912	2,363	8,002	9,022	9,022	9,022	9,022	10,136	10,524	11,030
Service charges	3,101	2,341	3,900	3,607	3,687	3,687	3,687	4,286	4,296	4,318
Investment revenue	1,149	729	1,191	1,550	1,550	1,550	1,550	1,239	1,244	1,291
Transfers recognised - operational	44,408	50,693	57,486	68,362	69,273	69,273	69,273	88,095	88,375	86,814
Other own revenue	3,472	3,405	3,715	7,451	7,314	7,314	7,314	3,640	3,838	4,094
Total Revenue (excluding capital transfers and contributions)	53,042	59,531	74,295	89,992	90,846	90,846	90,846	107,396	108,278	107,546
Employee costs	23,203	27,311	30,934	34,683	34,298	30,475	26,967	36,989	39,422	41,840
Remuneration of councillors	6,097	7,011	8,106	8,102	8,305	8,027	8,027	8,880	9,324	9,697
Depreciation & asset impairment	2,943	4,080	5,011	4,000	5,000	5,000	5,000	5,620	6,182	6,553
Finance charges	23	12	20	93	93	93	93	135	143	150
Materials and bulk purchases	500	869	673	1,527	1,610	1,613	1,613	2,124	1,853	1,784
Transfers and grants	1,853	1,759	2,641	1,700	1,700	1,700	1,700	2,000	2,200	2,400
Other expenditure	16,799	24,782	29,292	37,955	40,814	40,810	36,664	46,599	50,098	45,804
Total Expenditure	51,418	65,825	76,678	88,060	91,820	87,718	80,064	102,347	109,221	108,227
Surplus/(Deficit)	1,624	(6,294)	(2,383)	1,932	(974)	3,128	10,782	5,049	(943)	(681)
Transfers recognised - capital	11,010	15,382	17,206	20,352	20,352	20,352	20,352	21,004	21,706	22,757
Contributions recognised - capital & contributed a	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	12,634	9,088	14,823	22,285	19,379	23,480	31,135	26,052	20,762	22,077
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	12,634	9,088	14,823	22,285	19,379	23,480	31,135	26,052	20,762	22,077
Capital expenditure & funds sources										
Capital expenditure	12,603	22,133	23,867	34,282	34,335	34,335	-	26,521	22,970	24,670
Transfers recognised - capital	12,138	17,910	19,042	20,352	20,352	20,352	-	21,004	21,706	22,757
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	465	4,222	4,825	13,929	13,983	13,983	-	5,517	1,264	1,913
Total sources of capital funds	12,603	22,133	23,867	34,282	34,335	34,335	-	26,521	22,970	24,670
Financial position										
Total current assets	19,307	20,425	25,615	12,159	13,840	13,840	-	31,644	30,419	36,367
Total non current assets	80,633	92,849	106,883	138,639	134,351	134,351	-	170,272	158,370	178,715
Total current liabilities	11,700	13,117	18,367	7,714	5,358	5,358	-	12,364	7,096	6,309
Total non current liabilities	327	424	791	2,101	899	899	-	2,101	3,308	3,326
Community wealth/Equity	87,913	99,733	113,340	140,983	141,934	141,934	-	187,450	178,385	205,447
Cash flows										
Net cash from (used) operating	16,833	18,262	21,280	23,184	22,594	21,243	-	34,785	32,655	28,008
Net cash from (used) investing	(11,382)	(16,336)	(21,661)	(23,226)	(27,478)	(30,335)	-	(32,329)	(32,526)	(27,001)
Net cash from (used) financing	(58)	(75)	(112)	(229)	(229)	(143)	-	(63)	(44)	(24)
Cash/cash equivalents at the year end	14,132	15,983	15,489	(271)	(5,114)	(9,235)	-	2,394	2,479	3,463
Cash backing/surplus reconciliation										
Cash and investments available	14,132	15,983	15,489	11,934	1	1	-	11,538	6,369	7,408
Application of cash and investments	9,844	11,471	15,559	6,983	4,193	4,336	-	11,129	6,274	5,350
Balance - surplus (shortfall)	4,288	4,512	(70)	4,951	(4,192)	(4,335)	-	410	95	2,059
Asset management										
Asset register summary (WDV)	6,579	6,579	3,379	176	3,379	3,379	3,379	3,379	3,379	3,379
Depreciation & asset impairment	2,943	4,080	5,011	4,000	5,000	5,000	5,620	5,620	6,182	6,553
Renewal of Existing Assets	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	794	889	691	1,527	1,610	1,613	1,788	1,788	1,741	1,891
Free services										
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	1,853	1,759	2,641	1,700	1,700	1,700	2,000	2,000	2,200	2,400
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

Explanatory notes to MBRR table A1-Budget Summary

1. *Table A1 is a budget summary and provides a concise overview of the budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).*
2. *The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.*
3. *Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessments of the financial performance, financial position and cash flow budgets, along with the capital budget. The budget summary provides the key information in this regard;*
 - a. *The operating surplus/deficit (after total expenditure) is positive over the MTREF*
 - b. *Capital expenditure is balanced by capital by capital funding sources, of which*
 - i. *Transfers recognised is reflected on the financial performance budget*
 - ii. *Borrowing is incorporated in the net cash from financing on the cash flow budget*
 - iii. *Internally generated funds are financed from a combination of the current operating surplus and accumulated cash backed surplus from previous years. The amount is incorporated in the net cash from investing on the cash flow budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital budget.*
4. *Municipality continue to cater for free basic services to the indigent residents. In addition, the municipality continues to make progress in addressing service delivery backlogs. It is anticipated that by 2030 the will have nearly being eliminated.*

LIM474 Fetakgomo - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	1									
Revenue - Standard										
<i>Governance and administration</i>		33,567	39,174	51,162	63,535	63,655	63,655	74,562	75,896	75,357
Executive and council		2,028	2,693	14,986	17,911	17,911	17,911	22,453	22,769	22,290
Budget and treasury office		8,434	8,834	15,492	22,387	22,507	22,507	21,823	22,382	22,935
Corporate services		23,105	27,647	20,684	23,237	23,237	23,237	30,286	30,745	30,132
<i>Community and public safety</i>		6,272	13,520	15,435	17,311	17,101	17,101	20,869	20,259	20,241
Community and social services		6,272	13,520	15,435	17,311	17,101	17,101	20,869	20,259	20,241
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		24,213	22,220	24,904	29,498	30,442	30,442	32,968	33,829	34,706
Planning and development		24,213	22,220	24,904	29,498	30,442	30,442	32,968	33,829	34,706
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	2	64,052	74,913	91,501	110,344	111,198	111,198	128,399	129,984	130,304
Expenditure - Standard										
<i>Governance and administration</i>		33,961	44,509	55,373	63,340	66,397	63,925	69,421	73,503	76,466
Executive and council		2,902	2,696	17,141	17,819	18,103	17,965	20,080	20,937	21,726
Budget and treasury office		8,885	11,817	19,060	24,923	28,229	27,655	27,821	30,067	31,825
Corporate services		22,173	29,996	19,172	20,599	20,065	18,305	21,521	22,499	22,915
<i>Community and public safety</i>		7,824	12,811	11,089	12,831	12,889	13,120	16,238	17,424	15,631
Community and social services		7,824	12,811	11,089	12,831	12,889	13,120	16,238	17,424	15,631
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		9,633	8,505	10,217	11,889	12,534	10,673	16,688	18,295	16,131
Planning and development		9,633	8,505	10,217	11,889	12,534	10,673	16,688	18,295	16,131
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	3	51,418	65,825	76,678	88,060	91,820	87,718	102,347	109,221	108,227
Surplus/(Deficit) for the year		12,634	9,088	14,823	22,285	19,379	23,480	26,052	20,762	22,077

LIM474 Fetakgomo - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
Revenue by Vote	1									
Vote 1 - CORPORATE SERVICES		23,105	27,647	20,684	23,237	23,237	23,237	30,286	30,745	30,132
Vote 2 - Executive ECEXUTIVE SUPPORT		-	-	11,895	14,094	14,094	14,094	17,464	17,710	17,337
Vote 3 - MUNICIPAL MANAGERS		2,028	2,693	3,092	3,817	3,817	3,817	4,990	5,060	4,953
Vote 4 - BUDGET & TREASURY OFFICE		8,434	8,834	15,492	22,387	22,507	22,507	21,823	22,382	22,935
Vote 5 - COMMUNITY SERVICES		6,272	13,520	15,435	17,311	17,101	17,101	20,869	20,259	20,241
Vote 6 - TECHNICAL SERVICES		19,269	17,849	19,698	23,753	23,817	23,817	25,435	26,221	27,257
Vote 7 - DEVELOPMENT PLANNING		4,945	4,371	5,206	5,745	6,625	6,625	7,532	7,608	7,449
Vote 8 - INFRASTRUCTURE		-	-	-	-	-	-	-	-	-
Vote 9 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-
Vote 10 - OTHER ASSETS		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	64,052	74,913	91,501	110,344	111,198	111,198	128,399	129,984	130,304
Expenditure by Vote to be appropriated	1									
Vote 1 - CORPORATE SERVICES		22,173	29,996	19,172	20,599	20,065	18,305	21,521	22,499	22,915
Vote 2 - Executive ECEXUTIVE SUPPORT		-	-	13,460	13,943	14,108	13,661	15,305	16,002	16,589
Vote 3 - MUNICIPAL MANAGERS		2,902	2,696	3,681	3,876	3,995	4,305	4,775	4,934	5,137
Vote 4 - BUDGET & TREASURY OFFICE		8,885	11,817	19,060	24,923	28,229	27,655	27,821	30,067	31,825
Vote 5 - COMMUNITY SERVICES		7,824	12,811	11,089	12,831	12,889	13,120	16,238	17,424	15,631
Vote 6 - TECHNICAL SERVICES		4,471	4,203	5,405	6,423	6,413	5,632	10,316	11,518	8,939
Vote 7 - DEVELOPMENT PLANNING		5,162	4,301	4,812	5,466	6,121	5,041	6,372	6,778	7,191
Vote 8 - INFRASTRUCTURE		-	-	-	-	-	-	-	-	-
Vote 9 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-
Vote 10 - OTHER ASSETS		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	51,418	65,825	76,678	88,060	91,820	87,718	102,347	109,221	108,227
Surplus/(Deficit) for the year	2	12,634	9,088	14,823	22,285	19,379	23,480	26,052	20,762	22,077

LIM474 Fetakgomo - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	1										
Revenue By Source											
Property rates	2	879	2,249	7,686	9,000	9,000	9,000	9,000	9,720	10,109	10,614
Property rates - penalties & collection charges		33	113	317	22	22	22	22	416	416	416
Service charges - electricity revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	2,141	2,341	3,900	3,420	3,420	3,420	3,420	4,080	4,082	4,094
Service charges - other		960	–	–	187	267	267	267	206	214	224
Rental of facilities and equipment		153	213	147	271	271	271	271	274	293	313
Interest earned - external investments		1,149	729	1,191	1,550	1,550	1,550	1,550	1,239	1,244	1,291
Interest earned - outstanding debtors		–	–	–	74	74	74	74	80	84	90
Dividends received								–			
Fines		997	689	1,129	550	550	550	550	600	642	687
Licences and permits		1,858	1,722	1,766	2,000	2,000	2,000	2,000	2,250	2,408	2,576
Agency services		224	254	321	550	383	383	383	346	319	332
Transfers recognised - operational		44,408	50,693	57,486	68,362	69,273	69,273	69,273	88,095	88,375	86,814
Other revenue	2	224	527	352	4,005	4,035	4,035	4,035	90	92	96
Gains on disposal of PPE		16									
Total Revenue (excluding capital transfers and contributions)		53,042	59,531	74,295	89,992	90,846	90,846	90,846	107,396	108,278	107,546
Expenditure By Type											
Employee related costs	2	23,203	27,311	30,934	34,683	34,298	30,475	26,967	36,989	39,422	41,840
Remuneration of councillors		6,097	7,011	8,106	8,102	8,305	8,027	8,027	8,880	9,324	9,697
Debt impairment	3	1,000	7,268	8,352	10,688	10,352	10,352	10,352	11,400	12,540	13,218
Depreciation & asset impairment	2	2,943	4,080	5,011	4,000	5,000	5,000	5,000	5,620	6,182	6,553
Finance charges		23	12	20	93	93	93	93	135	143	150
Bulk purchases	2	–	–	–	–	–	–	–	–	–	–
Other materials	8	500	869	673	1,527	1,610	1,613	1,613	2,124	1,853	1,784
Contracted services		1,901	2,504	3,070	3,000	3,200	3,200	3,200	4,000	4,200	4,452
Transfers and grants		1,853	1,759	2,641	1,700	1,700	1,700	1,700	2,000	2,200	2,400
Other expenditure	4, 5	13,897	15,010	17,871	24,267	27,262	27,258	23,112	31,199	33,358	28,134
Loss on disposal of PPE											
Total Expenditure		51,418	65,825	76,678	88,060	91,820	87,718	80,064	102,347	109,221	108,227
Surplus/(Deficit)											
Transfers recognised - capital		11,010	15,382	17,206	20,352	20,352	20,352	20,352	21,004	21,706	22,757
Contributions recognised - capital	6	–	–	–	–	–	–	–	–	–	–
Contributed assets		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		12,634	9,088	14,823	22,285	19,379	23,480	31,135	26,052	20,762	22,077
Taxation											
Surplus/(Deficit) after taxation		12,634	9,088	14,823	22,285	19,379	23,480	31,135	26,052	20,762	22,077
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		12,634	9,088	14,823	22,285	19,379	23,480	31,135	26,052	20,762	22,077
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		12,634	9,088	14,823	22,285	19,379	23,480	31,135	26,052	20,762	22,077

LIM474 Fetakgomo - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - CORPORATE SERVICES		-	-	1,940	-	-	-	-	-	-	-
Vote 2 - Executive ECEXUTIVE SUPPORT		-	-	-	-	-	-	-	-	-	-
Vote 3 - MUNICIPAL MANAGERS		-	-	-	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY OFFICE		-	-	-	-	-	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES		-	7,907	18,515	16,954	17,888	17,888	-	4,750	3,550	10,550
Vote 6 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - DEVELOPMENT PLANNING		-	-	-	-	-	-	-	-	-	-
Vote 8 - INFRASTRUCTURE		-	-	-	4,633	8,698	8,698	-	19,050	17,500	12,000
Vote 9 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 10 - OTHER ASSETS		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	7,907	20,455	21,586	26,586	26,586	-	23,800	21,050	22,550
Single-year expenditure to be appropriated	2										
Vote 1 - CORPORATE SERVICES		3,627	1,285	-	770	760	760	-	1,650	440	440
Vote 2 - Executive ECEXUTIVE SUPPORT		-	-	-	-	-	-	-	-	-	-
Vote 3 - MUNICIPAL MANAGERS		-	-	30	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY OFFICE		108	-	70	-	-	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES		3,997	-	-	6,030	5,880	5,880	-	1,000	1,330	1,530
Vote 6 - TECHNICAL SERVICES		4,872	83	2,682	150	150	150	-	71	150	150
Vote 7 - DEVELOPMENT PLANNING		-	-	630	-	-	-	-	-	-	-
Vote 8 - INFRASTRUCTURE		-	6,691	-	5,745	958	958	-	-	-	-
Vote 9 - COMMUNITY SERVICES		-	6,166	-	-	-	-	-	-	-	-
Vote 10 - OTHER ASSETS		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		12,603	14,225	3,412	12,695	7,749	7,749	-	2,721	1,920	2,120
Total Capital Expenditure - Vote		12,603	22,133	23,867	34,282	34,335	34,335	-	26,521	22,970	24,670
Capital Expenditure - Standard											
Governance and administration		3,735	1,285	2,040	770	760	760	-	1,650	440	440
Executive and council		-	-	30	-	-	-	-	-	-	-
Budget and treasury office		108	-	70	-	-	-	-	-	-	-
Corporate services		3,627	1,285	1,940	770	760	760	-	1,650	440	440
Community and public safety		3,997	14,073	18,515	22,984	23,769	23,769	-	5,750	4,880	12,080
Community and social services		3,997	14,073	18,515	22,984	23,769	23,769	-	5,750	4,880	12,080
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		4,872	6,774	3,312	10,528	9,806	9,806	-	19,121	17,650	12,150
Planning and development		4,872	6,774	3,312	10,528	9,806	9,806	-	19,121	17,650	12,150
Road transport		-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Standard	3	12,603	22,133	23,867	34,282	34,335	34,335	-	26,521	22,970	24,670
Funded by:											
National Government		12,138	17,910	19,042	20,352	20,352	20,352	-	21,004	21,706	22,757
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	12,138	17,910	19,042	20,352	20,352	20,352	-	21,004	21,706	22,757
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		465	4,222	4,825	13,929	13,983	13,983	-	5,517	1,264	1,913
Total Capital Funding	7	12,603	22,133	23,867	34,282	34,335	34,335	-	26,521	22,970	24,670

LIM474 Fetakgomo - Table A6 Budgeted Financial Position

Description		Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
ASSETS												
Current assets												
Cash			14,132	16,139	15,489	142	1	1		9,384	183	196
Call investment deposits	1		–	–	–	11,792	–	–	–	2,154	6,186	7,212
Consumer debtors	1		2,218	847	5,739	–	–	–	–	–	–	–
Other debtors			2,811	3,330	4,053	57	2,130	2,130		2,675	90	92
Current portion of long-term receivables				–	–		11,041	11,041		16,641	23,092	27,955
Inventory	2		146	110	334	168	668	668		790	869	912
Total current assets			19,307	20,425	25,615	12,159	13,840	13,840	–	31,644	30,419	36,367
Non current assets												
Long-term receivables												
Investments												
Investment property			6,579	6,579	3,379	176	3,379	3,379		3,379	3,379	3,379
Investment in Associate												
Property, plant and equipment	3		73,949	86,165	103,399	138,463	130,867	130,867	–	166,788	154,886	175,232
Agricultural												
Biological												
Intangible												
Other non-current assets			105	105	105		105	105		105	105	105
Total non current assets			80,633	92,849	106,883	138,639	134,351	134,351	–	170,272	158,370	178,715
TOTAL ASSETS			99,940	113,274	132,498	150,798	148,190	148,190	–	201,916	188,788	215,082
LIABILITIES												
Current liabilities												
Bank overdraft	1			156	–		–	–				
Borrowing	4		–	–	175	110	386	386	–	110	86	126
Consumer deposits												
Trade and other payables	4		11,605	12,866	17,846	6,991	4,569	4,569	–	11,641	6,292	5,370
Provisions			95	96	347	614	403	403		614	718	814
Total current liabilities			11,700	13,117	18,367	7,714	5,358	5,358	–	12,364	7,096	6,309
Non current liabilities												
Borrowing			35	11	294	–	386	386	–	–	–	–
Provisions			292	413	497	2,101	513	513	–	2,101	3,308	3,326
Total non current liabilities			327	424	791	2,101	899	899	–	2,101	3,308	3,326
TOTAL LIABILITIES			12,027	13,541	19,158	9,816	6,257	6,257	–	14,466	10,404	9,635
NET ASSETS			5	87,913	99,733	113,340	140,983	141,934	–	187,450	178,385	205,447
COMMUNITY WEALTH/EQUITY												
Accumulated Surplus/(Deficit)			87,913	99,733	113,340	140,983	141,934	141,934	–	187,450	178,385	205,447
Reserves	4		–	–	–	–	–	–	–	–	–	–
Minorities' interests												
TOTAL COMMUNITY WEALTH/EQUITY			5	87,913	99,733	113,340	140,983	141,934	–	187,450	178,385	205,447

LIM474 Fetakgomo - Table A7 Budgeted Cash Flows

Lima 474 Petakomo - Table A1 Budgeted Cash Flows													
Description		Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework			
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	
CASH FLOW FROM OPERATING ACTIVITIES													
Receipts													
Property rates, penalties & collection charges			1	1,180	239	715	825	825	825	407	407	407	
Service charges				973	1,517	2,105	1,302	2,029	679	614	622	632	
Other revenue				463	951	828	685	685	685	2,434	2,790	3,230	
Government - operating			1	47,782	52,663	58,474	68,362	68,362	68,362	88,095	88,375	86,814	
Government - capital			1	11,382	16,051	17,932	20,532	20,532	20,532	19,953	20,620	21,619	
Interest				1,149	729	1,191	1,550	1,550	1,550	1,119	1,124	1,294	
Dividends										-	-	-	
Payments													
Suppliers and employees				(46,073)	(53,877)	(59,946)	(69,978)	(71,296)	(71,296)	(77,702)	(81,140)	(85,838)	
Finance charges				(23)	(12)	(20)	(93)	(93)	(93)	(135)	(143)	(150)	
Transfers and Grants			1							-	-	-	
NET CASH FROM/(USED) OPERATING ACTIVITIES				16,833	18,262	21,280	23,184	22,594	21,243	-	34,785	32,655	28,008
CASH FLOWS FROM INVESTING ACTIVITIES													
Receipts													
Proceeds on disposal of PPE										-	-	-	
Decrease (Increase) in non-current debtors										-	-	-	
Decrease (increase) other non-current receivables										-	-	-	
Decrease (increase) in non-current investments										-	-	-	
Payments													
Capital assets				(11,382)	(16,336)	(21,661)	(23,226)	(27,478)	(30,335)	(32,329)	(32,526)	(27,001)	
NET CASH FROM/(USED) INVESTING ACTIVITIES				(11,382)	(16,336)	(21,661)	(23,226)	(27,478)	(30,335)	-	(32,329)	(32,526)	(27,001)
CASH FLOWS FROM FINANCING ACTIVITIES													
Receipts													
Short term loans										-	-	-	
Borrowing long term/refinancing										-	-	-	
Increase (decrease) in consumer deposits							(86)	(86)	-	-	-	-	
Payments													
Repayment of borrowing				(58)	(75)	(112)	(143)	(143)	(143)	(63)	(44)	(24)	
NET CASH FROM/(USED) FINANCING ACTIVITIES				(58)	(75)	(112)	(229)	(229)	(143)	-	(63)	(44)	(24)
NET INCREASE/ (DECREASE) IN CASH HELD				5,393	1,851	(494)	(271)	(5,114)	(9,235)	-	2,393	85	983
Cash/cash equivalents at the year begin:			2	8,739	14,132	15,983				1	2,394	2,479	2,479
Cash/cash equivalents at the year end:			2	14,132	15,983	15,489	(271)	(5,114)	(9,235)	-	2,394	2,479	3,463

LIM474 Fetakgomo - Table A8 Cash backed reserves/accumulated surplus reconciliation

LHM 7/4/14 - Table A: Cash backed reserves/accumulated surplus reconciliation												
Description		Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash and investments available												
Cash/cash equivalents at the year end		1	14,132	15,983	15,489	(271)	(5,114)	(9,235)	–	2,394	2,479	3,463
Other current investments > 90 days			(0)	(0)	(0)	12,205	5,115	9,236	–	9,145	3,890	3,946
Non current assets - Investments		1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:			14,132	15,983	15,489	11,934	1	1	–	11,538	6,369	7,408
Application of cash and investments												
Unspent conditional transfers			4,748	7,387	9,289	–	–	–	–	4,650	1,560	1,486
Unspent borrowing			–	–	–	–	–	–	–	–	–	–
Statutory requirements		2										
Other working capital requirements		3	5,096	4,084	6,269	6,983	4,193	4,336	–	6,479	4,714	3,864
Other provisions			–	–	–	–	–	–	–	–	–	–
Long term investments committed		4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments		5										
Total Application of cash and investments:			9,844	11,471	15,559	6,983	4,193	4,336	–	11,129	6,274	5,350
Surplus(shortfall)			4,288	4,512	(70)	4,951	(4,192)	(4,335)	–	410	95	2,059

LIM474 Fetakgomo - Table A9 Asset Management

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
CAPITAL EXPENDITURE										
Total New Assets	1	12,603	22,133	23,867	34,282	34,335	34,335	26,521	22,970	24,670
Infrastructure - Road transport		–	–	–	7,665	2,498	2,498	18,250	17,500	–
Infrastructure - Electricity		2,401	4,250	12,637	2,115	6,558	6,558	–	–	12,000
Infrastructure - Water		–	303	–	200	200	–	500	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		5,748	271	167	3,010	3,010	3,010	–	–	–
Infrastructure		8,149	4,824	12,804	12,990	12,266	12,066	18,750	17,500	12,000
Community		–	15	5,786	18,854	19,789	19,789	4,750	3,550	10,550
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6	4,454	17,294	5,277	2,438	2,280	2,480	3,021	1,920	2,120
Total Capital Expenditure	4									
Infrastructure - Road transport		–	–	–	7,665	2,498	2,498	18,250	17,500	–
Infrastructure - Electricity		2,401	4,250	12,637	2,115	6,558	6,558	–	–	12,000
Infrastructure - Water		–	303	–	200	200	–	500	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		5,748	271	167	3,010	3,010	3,010	–	–	–
Infrastructure		8,149	4,824	12,804	12,990	12,266	12,066	18,750	17,500	12,000
Community		–	15	5,786	18,854	19,789	19,789	4,750	3,550	10,550
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		4,454	17,294	5,277	2,438	2,280	2,480	3,021	1,920	2,120
TOTAL CAPITAL EXPENDITURE - Asset class	2	12,603	22,133	23,867	34,282	34,335	34,335	26,521	22,970	24,670
Investment properties		6,579	6,579	3,379	176	3,379	3,379	3,379	3,379	3,379
Other assets										
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	6,579	6,579	3,379	176	3,379	3,379	3,379	3,379	3,379
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		2,943	4,080	5,011	4,000	5,000	5,000	5,620	6,182	6,553
Repairs and Maintenance by Asset Class	3	794	889	691	1,527	1,610	1,613	1,788	1,741	1,891
Infrastructure - Road transport		90	28	–	25	25	25	100	30	32
Infrastructure - Electricity		60	105	66	400	400	400	250	350	375
Infrastructure - Water		–	–	–	50	150	150	80	60	80
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		200	125	50	246	246	246	300	250	268
Other assets	6, 7	444	632	575	701	684	687	958	944	1,022
TOTAL EXPENDITURE OTHER ITEMS		3,737	4,969	5,702	5,527	6,610	6,613	7,408	7,923	8,444
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M as a % of PPE		1.1%	1.0%	0.7%	1.1%	1.2%	1.2%	1.1%	1.1%	1.1%
Renewal and R&M as a % of PPE		12.0%	14.0%	20.0%	868.0%	48.0%	48.0%	53.0%	52.0%	56.0%

Part 2: Supporting documents

2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities as set out in section 53 of the Act.

Section 21(1)(b) of the Municipal Finance Management Act (MFMA) (no. 56 of 2003) generally echoes Section 28(1) of the Municipal Systems Act (MSA) (no. 32 of 2000) by prescribing that the Mayor of the Municipality must at least 10 months before the commencement of the financial year, table in the Council a time schedule outlining key deadlines for the preparations, tabling and approval of the annual budget and also the review of the Integrated Development Plan.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the Mayor.

The primary aim of the budget steering committee is to ensure;

- That the process followed to compile the budget complies with legislation and good budget practices;
- There is proper alignment between the policy and service delivery priorities set out in the municipality's IDP and the budget, taking into account the need to protect the financial sustainability of municipality.
- That the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available;
- That the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

Preparatory data for 2014/2015 IDP/Budget will be the subject of the next section.

Preparatory phase commenced with the process plan. The table below tells a story of the process plan.

Table : IDP/Budget Process for the 2015/2016

MONTH	ACTIVITY	Target date
PREPARATORY PHASE		
July 2014	<ul style="list-style-type: none"> Review of previous year's IDP/Budget process, MTEF included. EXCO provides political guidance over the budget process and priorities that must inform preparations of the budget. IDP/Budget Steering Committee meeting. Consultation with established Committees and fora 4th Quarter Performance Lekgotla (2014/15) 	July 2014
August 2014	<ul style="list-style-type: none"> Ward-to-Ward based data collection Collate information from ward based data. Submit AFS (Annual Financial Statements) for 2014/2015 to AG Submit 2013/14 cumulative Performance Report to AG & Council Structures 	August 2014
MONTH	ACTIVITY	Target date
ANALYSIS PHASE		
September 2014	<ul style="list-style-type: none"> Council determines strategic objectives for service delivery through IDP review processes and the development of the next 3 year budget (including review of sector departments plans). Determine revenue projections and propose tariffs and draft initial allocations per function and department for 2015/16 financial year. Consult with provincial and national sector departments on sector specific programmes for alignment (schools, libraries, clinics, water, electricity, roads, etc). Finalize ward based data compilation for verification in December 2014. Update Council structures on updated data. 	September 2014
MONTH	ACTIVITY	Target date
STRATEGIES PHASE		
October 2014	<ul style="list-style-type: none"> Quarterly (1st) review of 2014/15 budget, related policies, amendments (if necessary), any related consultative process. Begin preliminary preparations on proposed budget for 2015/16 financial year with consideration being given to partial performance of 2014/15. 1ST Quarter Performance Lekgotla (2014/15) 	October 2014

	PROJECTS PHASE	
November 2014	<ul style="list-style-type: none"> Confirm IDP projects with district and sector departments. Engage with sector departments' strategic sessions to test feasibility of attendance to planned sessions. Review and effect changes on initial IDP draft. 	November 2014
	INTEGRATION PHASE	
December 2014	<ul style="list-style-type: none"> Table Draft 2011/12 Annual Report to Council Review budget performance and prepare for adjustment Consolidated Analysis Phase in place IDP/Budget Steering Committee meeting IDP Rep Forum. 	December 2014
January 2015	<ul style="list-style-type: none"> Table Draft 2011/12 Annual Report to Council. Submit Draft Annual Report to AG, PT and COGHSTA . Publish Draft Annual Report in the municipal jurisdiction(website etc). Prepare Oversight Report for the 2011/12 financial year. Mid-Year Performance Lekgotla/Review/Strategic Planning Session, (review of IDP/Budget, related policies and consultative process 	January 2015
MONTH	ACTIVITY	Target date
February 2015	<ul style="list-style-type: none"> Table Budget Adjustment (if necessary). Submission of Draft IDP/Budget for 2015/16 to Management. Submission of Draft IDP/Budget and plans to Portfolio Committees . Submission of Draft IDP/Budget to EXCO . 	February 2015
March 2015	<ul style="list-style-type: none"> Council considers the 2015/16 Draft IDP/Budget. Publish the 2015/16 Draft IDP/Budget for public comments. Adoption of Oversight Report for 2011/12. 	March 2015
	APPROVAL PHASE	
April 2015	<ul style="list-style-type: none"> Submit 2015/16 Draft IDP/Budget to the National Treasury, Provincial Treasury and DLGH in both printed & electronic formats. Quarterly (3rd) review of 2011/12 budget/IDP and related policies' amendment (if necessary) and related consultative process. Consultation with National and Provincial Treasury, community participation and stakeholder consultation. Submission of IDP/Budget for 2012/13 to Council structures with incorporated comments from the consultative process and taking into account 3rd quarterly review of the current year 3rd Quarter Performance Lekgotla (2012/13) 	April 2015
May 2015	<ul style="list-style-type: none"> Submission of Final Draft of IDP/Budget for 2015/16 to the Council for approval. Finalize SDBIP for 2012/2013. Develop Performance Agreements (Performance Plans) of MM, Senior Managers and Middle Managers for 2014/15performance year. 	May 2015

June 2015	<ul style="list-style-type: none">• Submission of the SDBIP to the Mayor.• Submission of 2015/16 Performance Agreements to the Mayor.	June 2015
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The budget steering committee is leading the process of IDP budget compilation. Various meetings including a strategic planning session were held to consider budget and IDP proposals. Community members were consulted in the first draft of the IDP and second consultation meetings will be held post the adoption of the draft budget.

2.2 Measurable performance objectives

KPA 1: SPATIAL RATIONALE (OUTPUT 04)

Strategic Objective: "To promote integrated human settlement and agrarian reform"

Project	Project / Programmes	Performance Indicators	2015/16 Targets	Budget & Targets				Responsible Department
				2015/16	2016/17	2017/18	Overall Total	
FTM/SR 1	Implementation of LUMS/SDF.	# of sessions held with Magoshi on Land Use & spatial planning.	2 workshops with Magoshi	R 150 000	R160 000	R170 000	R 480 000	Development Planning
		Turnaround time in processing land use applications from the date received.	14 days.					
		Turn around time in approving Building Plans from date submitted.	14days.					
FTM/SR 2	Township Establishment.	# of initiatives (meetings/letters) towards township establishment.	4 initiatives.	R 50,000	R60 000	R65 000	R 175 000	Development Planning / COGHTA
		% Implementation of Court Order in removing unlawful invasion on ptn2.	4 invasions on ptn 2.					
FTM/SR 3	GIS.	Turnaround time in uploading municipal data (Asset Register/property) on GIS from delivery (completion) date.	7days.	R 80,000	R 96 800	R100 000	276 800	Development Planning
		# of initiatives towards Upgrading of the municipal household/erven database onto the GIS	4 initiatives	R 200 000	R200 000	R 200 000	R 600 000	
Project	Project / Programmes	Performance Indicators	2015/16 Targets	Budget & Targets				Responsible Department
				2015/16	2016/17	2017/18	Overall Total	

FTM/SR 4	Geo-graphical names committee support.	# of committee meetings held.	4 GNC meetings.	R100,000	R100 000	R100 000	R300 000	Development Planning
		Implementation of the Local Geographical Names Change Policy	LGNC consultation processes					
FTM/SR 5	Compilation of Supplementary Valuation Report	% in compilation of the Supplementary Valuation Roll	100% completion	R 300 000	R 318 000	R 333 900	R 951 900	Development Planning
The project (FTM/SR 2) which required Environment impact Assessment (EIA) it was done accordingly.								

KPA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (OUTPUT 1 & 7)

Strategic Objective: "To strengthen institutional efficiency and governance"

Strategic Objective: To strengthen institutional efficiency and governance								
Project	Project / Programmes	Performance Indicators	Budget & Targets				Overall Budget	Responsible Department
			2015/16 Targets	2015/16	2016/17	2017/18		
FTM/T1	IDP/Budget Review.	Credible IDP/Budget for 2016/17.	Process Plan for 2016/17 IDP/Budget	R110,000	R 120 000	R140 000	R 370 000	Development Planning / Budget & Treasury
			Final IDP/Budget for 2016/17 f/y adopted.					
FTM/T2	Implementation of MTAS.	# of reports generated.	4 Reports.	N/A	N/A	N/A	N/A	Corporate Services
FTM/T3	Policies.	# of policies developed.	1 Recruitment and Retention Strategy.	N/A	N/A	N/A	N/A	Corporate Services
		# of policies reviewed	7 Policies:					
			*Youth Policy Framework.					
			*HR Policy.					
			* Internship Policy.					
			* Education, Training and Development.					
			* EAP Policy.					
			* Task Job evaluation policy.					
* Attendance and Punctuality.								
FTM/T4	Individual PMS.	# of performance agreements developed & signed within legal framework.	5.	N/A	N/A	N/A	N/A	Corporate Services
		# of performance commitments developed.	38.					
		# of Individual Performance Review.	2.					
Project	Project / Programmes	Performance Indicators	Budget & Targets				Overall Budget	Responsible
			2015/16 Targets	2015/16	2016/17	2017/18		

								Departmen t
FTM/T5	Traffic Function Implementation.	# of operations mounted.	8 Operations (4 Road Blocks, 4 Road Safety Awareness Campaigns).	N/A	N/A	N/A	N/A	Communit y Services
		# of performance reports on traffic function (law enforcement and licensing)	4 Report					
FTM/T6	IT Support.	#of reports on consistence IT improved environment.	4 reports on: -Functional Email system.	N/A	N/A	N/A	N/A	Corporate Services
			-Leased IT equipment.					
			-Functional internet.					
		# of ICT Steering Committee Meetings.	4 Meetings.					
		# Of quarterly service provider performance reports.	4 Reports.					
		# of reports on facilities connected.	2 reports.					
			-Mohlaletse Community hall FATSC.					
		# Of reports generated on the Implementation of DRP.	4 reports.					
			-off-site back-up.					
			-hard drives.					
-tapes.								
- Log.								
	-CDs.							
FTM/T7	HR Development.	Completion date in developing 2016/17 WSP	30th April 2015	N/A	N/A	N/A	N/A	Corporate Services
		# of Training Committee meetings	3 meetings held					
		# of quarterly	4 Reports					

		Training Reports compiled.						
		# of quarterly reports on employee wellness.	4 reports.					
FTM/T8	Human Resource Management.	Turn around time in filling vacant posts	90 days	N/A	N/A	N/A	N/A	Corporate Services
		# of HR Policy Briefing Sessions held.	4 sessions.					
FTM/T9	Employment Equity.	Date of submission of the reviewed EEP	31st March 2016.	N/A	N/A	N/A	N/A	Corporate Services
		Submission date of EE Report	31st January 2016.					
Project	Project / Programmes	Performance Indicators	Budget & Targets				Overall Budget	Responsible Department
			2015/16 Targets	2015/16	2016/17	2017/18		
FTM/T10	Occupational Health and Safety (OHS).	# of OHS committee	4 meetings held	N/A	N/A	N/A	N/A	Corporate Services
FTM/T11	Labour Relations.	# of LLF meetings & compiling reports	12 meetings held.	N/A	N/A	N/A	N/A	Corporate Services
			4 reports generated.					
FTM/T12	Skills Programme.	# of Bursary Committee meetings held	4 meetings held	R300,000	R340 000	R350 000	R1 040 000	Corporate Services
		# of external bursaries offered	Continual Support to 4 all external bursary holders					
		# of internal bursaries offered	Continual Support to all internal busury holders					
		% spent on training EPWP workers	100%	R180,000	R194 400	R200 000	R574400	
		# Internship(GIS)	1	R 80 000	R84 000	R89 040	R253 040	
		# of Councilors trained	12	R300,000	R318 000	R 318 000	R936 000	
		% budget spent in implementing WSP	100%	R 200 000	R 210 000	R 222 600	R 632 600	

FTM/T13	Fleet Management.	# of quarterly reports generated on fleet management services.	4	N/A	N/A	N/A	N/A	Corporate Services
FTM/T14	Facilities.	# of quarterly reports generated on facilities management services.	4	N/A	N/A	N/A	N/A	Corporate Services
FTM/T15	Legal services.	% updating of Municipal Code	100%	R700,000	R 735 000	R735 000	R 2 170 000	Corporate Services
		# of quarterly reports on legal issues	4 Reports					
		Turnaround time in responding to legal issues	21 days					
FTM/T16	Thusong Service Centres	# of quarterly Operational reports	4 reports	N/A	N/A	N/A	N/A	Corporate Services
		# Outreach programs conducted	2 Outreach programs	N/A	N/A	N/A	N/A	Corporate Services
	No projects required EIA.							

KPA 3: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objective: To facilitate for improved service delivery and infrastructural development/investment

Project	Project/Programmes	Performance Indicators	2015/16 Targets	Budget and Targets			Overall Budget	Responsible Department
				2015/16	2016/17	2017/18		
FTM/SD 1	FBE.	# of campaigns held.	12 FBE campaigns.	R 2 000 000	R2 200 000	R 2 400 000	R6 600 000	Technical Services
		Turnaround time in processing the applications received.	5 working days.					
		Turanorund time in giving	60 working days.					

		prospective beneficiaries feedback on the status of their applications.						
		% of indigent households receiving FBE	86% of indigent households receiving FBE					
FTM/SD2	Nchabeleng and access culverts bridge over Mohwetse river	Completion date in constructing Nchabeleng and access culverts bridge over Mohwetse river	30TH June 2016	R12,500,000	N/A	N/A	R12,500,000	Technical Services
FTM/SD3	Construction of Hoeraroep Portion 2 – Internal Street	Completion date in constructing Hoeraroep Portion 2 – Internal Street	30TH June 2016	R4,750,000	N/A	N/A	R 4,750,000.00	Technical Services
FTM/SD 4	Upgrading of cemeteries	# of cemeteries fenced with palisade and ablution facilities.	06 cemeteries fenced with palisade and ablution facilities by 31ST March 2016.	R4,750,000	R 3 550 000	R 10 550 000	R18 850 000	Technical Services
FTM/SD 5	Construction of Traffic Station Testing Route	Completion date in Constructing for Traffic Station Testing Route.	31ST March 2016.	R1,000,000	N/A	N/A	R1,000,000	Technical Services
FTM/SD 6	Infrastructure Consultants Fees	Completion date in developing infrastructural (roads) designs for 2016/17 Capital projects.	31ST March 2016	R1 000,000	R3,000,000	N/A	R4,000,000	Technical Services
FTM/SD 7	Development of Infrastructure Operations and Maintenance Plan	Completion date in developing Infrastructure	31ST March 2016	R1,000,000	N/A	N/A	R1 000,000	Technical Services

		Operational and Maintenance Plan						
FTM/SD 8	Municipal Facilities Internal Water Supply	Completion date in installation of Municipal Facilities Internal Water Supply	30TH November 2015	R500,000	N/A	N/A	R500 000	Technical Services
Project	Project/Programmes	Performance Indicators	2015/16 Targets	Budget and Targets			Overall Budget	Responsible Department
				2015/16	2016/17	2017/18		
FTM/SD 10	Supply and Delivery of TLB	Delivery date in supply of TLB	30Th June 2016	R1 000,000	R 1 300 000	R 1 500 000	R 3 800 000	Technical Services
FTM /SD 11	Greening the Municipality	Greening of the Municipality	% progress on greening of Municipality	R 20 000	R 20 000	R 20 000	R 60 000	Technical services
FTM/SD 12	Maintenance of Completed Infrastructure Projects	# of reports generated on Infrastructure maintenance of completed projects.	4 reports.	R500,000	R350,000	R350 ,000	R850 000	Technical services
FTM/SD 13	Refuse removal.	# of villages serviced	4 villages serviced (Nkoana, Apel, Nchabeleng and Mohlaletse).	R 250 000	R 272 500	R 291 575	R 814 075	Community Services
		# of businesses & gov depts serviced	17 Business and government departments *14 Clinics (all). * 4 businesses (Bopedi shopping complex, sassa, SDM, education and ApelPolice station).					
		# of EPWP performance reports	4 reports					

		# of Landfill site operation and maintenance reports generated	4 reports					
		# of Environmental Awareness Campaign	4					
No projects required EIA. The upgrading of landfill site above is part of a contribution in mitigation of climate change.								

KPA 4: LOCAL ECONOMIC DEVELOPMENT (OUTPUT 3)

Strategic Objective: “to promote economic development in the Fetakgomo Municipal area”

Project	Project /Programmes	Performance Indicators	Budget and Targets				Overall Budget	Responsible Department
			2015/16Targets	2015/16	2016/17	2017/18		
FTM/LE D 1	Local Tourism	#of tourism development initiatives undertaken.	01 accommodation facility graded	R100 000	R 105 000	R 110 000	R 315 000	Development Planning
		# of tourism events participated.	02 Tourism Events participated (Fetakgomo Music & Fashion Show and Durban Tourism Indaba)					
FTM/LE D 2	Local Cooperatives Support	# of farming cooperatives supported through Request for Proposals (RFP) process.	02 newly supported farmers cooperatives 01 Roll Over Cooperative (Thetiane Piggery)	R 800 000 105,000 110,250	R 840 000	R 880 000	R 2 520 000	Development Planning
		# of cooperatives supported through Request For Proposal (RFP) processes.	04 Cooperatives Supported (01 per nodal point)					
		# of Reports on previously supported cooperatives	04 Reports	N/A	N/A	N/A	N/A	Development Planning
FTM/LE D 3	YES (Youth Enterprise Support)	# of Youth cooperatives supported through Request For Proposal (RFP) processes.	04 Youth Cooperatives Supported (01 per nodal point)	R 200 000 315,000	R215 000	R220 000	R 635 000	Development Planning
			01 Youth Business Summit held	330,750				
		Updating of Unemployment Database, establishment of Youth Development Centre	100% updated Unemployment Database	N/A	N/A	N/A	N/A	Development Planning
			100% equipped & Operational Youth Development Centre	R 100 000	R 100 000	R 100 000	R 300 000	Development Planning
			02 Reports on the Operationalization of Youth Development Centre	N/A	N/A	N/A	N/A	Development Planning

FTM/LE D 4	Local Business Skills Development	# of business skills development initiatives held	12 trainings/workshops facilitated	R 90 000	R 94 500	R 100 000	R 284 500	Development Planning
			02 Business Exhibitions held					
FTM/LE D 5	Job Opportunities Created	# of job opportunities created through Municipal supported initiatives	2000 Job opportunities created through Municipal supported initiatives	N/A	N/A	N/A	N/A	Development Planning
FTM/LE D 6	Strategic Partnerships	# of engagements sessions held towards facilitation of partnerships	02 engagement sessions	N/A	N/A	N/A	N/A	Development Planning
		# of Memorandum of Understanding (MoU) signed	01 MoU signed					
FTM/LE D 7	LED Strategy Implementation/Re view	# of LED For a facilitated	04 LED For a held	R 80 000	R 85 000	R 90 000	R 270 000	Development Planning
		Completion date for Review of LED Strategy	31st December 2015. Final Reviewed LED Strategy	N/A	N/A	N/A	N/A	Development Planning
		Completion date for Review of LED Grant Funding Policy	Approved Reviewed LED Grant Funding Policy	N/A	N/A	N/A	N/A	Development Planning
FTM/LE D 9	Mining Engagement Facilitation	# of FMSF held	8 Mining engagement sessions	N/A	N/A	N/A	N/A	Development Planning
		2 mining engagement sessions held	03 Reports	N/A	N/A	N/A	N/A	Development Planning
No projects required EIA								

KPA 5: FINANCIAL VIABILITY (OUTPUT 6)

Strategic Objective: "To improve municipal finance management"

Project	Project / Programmes	Performance Indicators	Budget and Targets				Overall Budget	Responsible Department
			2015/16 Targets	2015/16	2016/17	2017/18		
FTM/F V 1	Revenue management	% debt collected from billed revenue.	Rental of facilities 98% (R153400)	N/A	N/A	N/A	N/A	BTO
			Refuse removal 30% (R 102600)					
			Property rates 30%(R 2700 000)					
FTM/F V 2	Asset and inventory management	# of asset maintenance report (monthly reports)	12 reports	R1 200 000	R1 272 000	R 1 335 600	R 3 807 600	BTO
		# of Asset counts conducted.	12					
		Turnaround time in insuring assets	30 days					
		# of inventory reports	12					
		# of inventory count conducted	12					
FTM/F V 3	Budget & financial reporting	# of MFMA compliance reports submitted.	12 Monthly Reports (s71).	N/A	N/A	N/A	N/A	BTO
			4 Quarterly Reports (s52).					
			2 Budget Adjustment Reports (Annual & Technical) (s28).					
			1 Mid-Year Report (s72).					
			12 Bank Reconciliation.					
			12 Petty Cash					

			Reconciliations. 12 Debtors and Creditors reconciliations. 12 Payroll reconciliations.					
FTM/F V 3	Budget & financial reporting	Submission date of 2015/16 AFS	Timeous submission of AFS.	N/A	N/A	N/A	N/A	BTO
FTM/F V 4	# of Key SCM implementation	Frequency in updating the database	4 times	N/A	N/A	N/A	N/A	BTO
		Completion date in reviewing Demand Management Plan (DMP)	30th June 2016 for 2016/17 f/y.					
		# of key SCM reports	4 SCM reports submitted -Deviation Report -Tenders awarded report -Purchase order report - Service providers' performance report					
		# of contract performance reports submitted	4 reports	N/A	N/A	N/A	N/A	BTO
		% bids awarded to SMME's.	80% of bids awarded to SMME's.	N/A	N/A	N/A	N/A	BTO
		% bids awarded to local SMME's	50% of total procurement.to local SMMEs	N/A	N/A	N/A	N/A	BTO
		% tenders above R100 000 submitted to National Treasury	100%	N/A	N/A	N/A	N/A	BTO
		% of construction tenders advertised on the CIDB website	100% construction tenders advertised on the CIDB website	N/A	N/A	N/A	N/A	BTO
FTM/F V 5	Review of finance policies and strategies	# of policies reviewed.	11 policies developed and reviewed.	N/A	N/A	N/A	N/A	BTO
			1. Bad-debts Policy.					
			2. Credit and Debt policy.					
			3. Tariff Policy.					
			4. Property Rates Policy.					
			5. Cash Shortage Policy.					
			6. SCM Policy.					
			7. Asset Management Policy.					

			8. Budget andvirement Policy.					
			9. Indigent Management Policy.					
			10. Cash and Investment Policy.					
			11. Finance Procedure Manual.					
FTM/F V 6	Expenditure management	Turnaround time for payment of creditors.	Creditors paid within 30 days.	N/A	N/A	N/A	N/A	BTO
FTM/F V 7	Indigent register management	# of FBE & FBRR reports generated.	4 Reports.	N/A	N/A	N/A	N/A	Technical Services
FTM/F V 8	Operation clean audit	# of irregular expenditure reduced.	0 irregular expenditure.	N/A	N/A	N/A	N/A	BTO
		# of fruitless & wasteful expenditure.	0 fruitless expenditure.					
		# of unauthorized expenditure.	0 unauthorized expenditure.					
		# of deviations from SCM processes	0					
		# of material misstatement of AFS.	0					
		# of FTM's employees doing business with FTM reduced.	0					

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (OUTPUT 05)

Strategic Objective: To enhance good governance and public participation

Project	Project/Programmes	Performance Indicators	Budget and Targets				Overall Budget	Responsible Department
			2015/16 Targets	2015/16	2016/17	2017/2018		
FTM/GPP 1	Ward Committees' Support	Functionality of Ward Committees	4 reports generated on issues raised and processed	R200 000	N/A	N/A	R 200 000	Council & Executive Support
			12 ward committee consolidated reports generated					
		1 training	1 ward committee training conducted					
		# of ward committee members participating in the ward committee training	13 ward committee participating in the training					
FTM/GPP 2	Special Programmes	# of HIV/AIDS initiatives	4 Initiatives	R 500,000	R 530,000	R 530 000	R 1 560 000	Council & Executive Support
		# of LAC1 Reports generated	2 reports					
		# of youth development initiatives	3 initiatives					
		# of disabled people initiatives unfolded	2 initiatives					
		# of children initiatives unfolded	2 initiatives					
		# of gender support programmes initiated	2 initiative					
		# of elderly programmes	1 initiative					

1Local Aids Council

		supported						
		# of initiatives towards Mandela Day	4 initiatives					
		# of Moral Generation initiative	2 initiatives					
FTM/GPP 3	Council Event and Public participation	# of EXCO meetings	4 EXCO meetings held All EXCO Resolutions Implemented	R 300 000	R318 000	R 318 000	R936 000	Corporate Services
			4 Ordinary council meetings held					
		# of Council Meetings	4 Special Statutory Council meetings					
		# of IDP/Budget public participation sessions held	5 sessions *1 Municipal wide session *4 Sectoral					
FTM/GPP 4	Marketing & Publicity	# of News Letters produced.	4 editions of quarterly newsletter	R100 000	R 106 000	R 106 000	R 312 000	Council & Executive Support
		Completion date for Website revamp	Revamped website by 30th June 2015					
		# of media relations initiatives.	4 initiatives					
		# of Video profiling FTM.	1 complete video profiling the FTM					
		# of quartely service provider performance reports	4 reports					
FTM/GPP 5	Coordination of Sports, Arts & Culture	# of events supported.	4 events	R 115 000	R 125 350	R 134 125	R 374 475	Community Services
		# of Sports Makgotla.	1 Sports Lekgotla					
		# of sports fields graded	13 sports fields graded					

FTM/GPP 6	Security	# of security related incidents reduced.		N/A	N/A	N/A	N/A	Corporate Services
FTM/GPP 7	Corporate Performance Management System (PMS)	# of Performance Makgotla.	3 Performance Makgotla	N/A	N/A	N/A	N/A	Corporate Services
		#. of in- year reports generated.	4 Quarterly reports2					
		% completion of the Annual Report in place within stipulated timeframe.	100% completion of the Annual Report 25% Annual performance report					
			-50% (compilation of Draft Annual Report)					
			-75% (Tabling of Draft Annual Report: 31 January 2016)					
			-100% (Oversight Report : 31 March 2016)					
		Completion date in developing 2014/15 SDBIP	2016/17 SDBIP developed in June 2016					
FTM/GPP 8	Intergovernmental Relations	# of reports generated on support of YAC, CDW & SAWID	4 reports on support for YAC , CDWs & SAWID (office space, transport & printing facilities)	N/A	N/A	N/A	N/A	DVP
		# Of IGR Fora.	1					
FTM/GPP 9	Internal Audit	# of risk based audits conducted	4 risk based audits conducted	R150,000	R159 000	R159 000	R 468 000	M M's Office
		# of PMS audits conducted	4 PMS audit reports					
		# of follow up audits conducted	2 Internal Audit follow- up Report					
		Completion date in reviewing Internal Audit Plan	Development and Approval of Internal Audit plan for 2015/16					
		Completion date in reviewing Internal	Review and Approval of Internal Audit Charter for					

		Audit Charter Review	2015/16					
		Completion date in reviewing Audit Committee Charter	Review and Approval of Audit Committee Charter for 2015/16					
FTM/GPP 10	External Audit	% of findings & recommendations implemented from 2014/15 audit report	100% implementation of AG Recommendations.	R1,630 000	R 1,727 800	R 1,814 190	R 5 171 990	Budget & Treasury
FTM/GPP 11	Support to Oversight Structures (Audit Committee & MPAC)	# of Audit Committee reports submitted to Council.	4 audit committee reports.	400,000			R 1 248 000	M M's Office
		# of special audit committee meetings held.	2 special meetings 1 AFS 2 PMS					
		# of MPAC meetings held.	4 meetings		424,000	424 000		
FTM/GPP 12	Fraud Prevention and Risk Management	# of fraud prevention initiatives.	4 Fraud prevention initiatives.	R145,000	R153 700	R 161 385	R 460 085	MM's Office
		# of risk management reports.	4 reports.					
		# of policies reviewed.	2 policies reviewed (Anti-Fraud Prevention Strategy and Risk Management Policy)					
		# of Risk Registers developed	Review and development of 02 Risk Registers *Strategic Risk Register *Operational Risk Register					
FTM/GPP 13	Customer Care	Turnaround time for issues reported and addressed.	21 days.	N/A	N/A	N/A	N/A	Corporate Services
			-Community.					
			-Presidential hotline.					
			-Petition Committee.					
			-Public Protector.					
			-Premier's hotline.					
			-COGHSTA's hotline.					
			-Compliments & Complaints Register.					
No projects required EIA.								

2.3 Overview of budget assumptions

An advice from National Treasury circular 58 and 59 was taken into account in preparing the budget. The municipalities revenues will continue to be under pressure owing to a general decline in the world and domestic economy which has put economic pressures on the household and therefore advises municipalities to use a conservative approach when making revenue estimates.

Municipalities must pay special attention to controlling unnecessary spending on nice-to-have items and non-essential activities. The following examples of non-priority expenditure have been observed, and need to be eliminated:

- excessive sponsorship of music festivals, beauty pageants and sporting events, including the purchase of tickets to events for councillors and/or officials;
- public relations projects and activities that are not centred on actual service delivery or are not a municipal function (e.g. celebrations; gala dinners; commemorations, advertising and voter education);
- LED projects that serve the narrow interests of only a small number of beneficiaries or fall within the mandates of other government departments such as the Department of Agriculture;
- excessive catering for meetings and other events, including the use of public funds to buy alcoholic beverages;
- arranging workshops and events at expensive private venues, especially ones outside the municipality (as opposed to using the municipality's own venues);
- excessive printing costs (instead of maximising the use of the municipality's website, including providing facilities for the public to access the website);
- excessive luxurious office accommodation and office furnishings;
- foreign travel by mayors, councillors and officials, particularly 'study tours';
- excessive councillor and staff perks such as luxurious mayoral cars and houses, notebooks, IPADS and cell-phone allowances; travel and subsistence allowances (certain of these may be irregular spending – see paragraph 4.8 below);
- excessive staff in the office of the mayor – particularly the appointment of political 'advisors' and 'spokespersons';

- ✓ all donations to individuals that are not made in terms of the municipality's indigent policy or a bursary scheme; for instance donations to cover funeral costs (other than pauper burials which is a district municipality function);
- ✓ costs associated with long-standing staff suspensions and the legal costs associated with not following due process when suspending or dismissing staff, as well as payment of severance packages or 'golden handshakes'; and
- ✓ the use of consultants to perform routine management tasks, and the payment of excessive fees to consultants.

Principles guiding the budget process

- ✓ Ensuring that expenditure is aligned to revenue and that the municipality has sufficient cash to finance the expenditure.
- ✓ Ensure that the municipality avoids borrowings due to the dependence on grant revenue
- ✓ Ensure that the municipality maintains sufficient reserves for rainy days and capital expansion.
- ✓ Ensure that the budget respond to priorities enlisted in the IDP.
- ✓ Review of all programmes and cost centres to minimise wastage.
- ✓ Reprioritisation of expenditure programmes to curb the growing personnel and operating expenditure.
- ✓ Ensure that services are cost reflective, affordable and sustainable.
- ✓ Ensure that realistic revenue targets are set based on trends.
 - ✓ Follow the national guide on salary and CPI projections.

2.4 Overview of budget related-policies

The budget related policies will be circulated for consultation in April. The following are such policies;

A. SUPPLY CHAIN MANAGEMENT POLICY

The supply chain management policy has been reviewed in the second quarter but presented as part of budget related policies

B. ASSET MANAGEMENT POLICY

The asset management policy has been reviewed in the second quarter but presented as part of budget related policies

C. BAD DEBTS WRITE OFF POLICY

This policy is subject to review and is attached as annexure B

D. THE CREDIT CONTROL AND DEBT COLLECTION POLICY.

This policy is subject to review and is attached as annexure B

E. BUDGET MANAGEMENT POLICY AND VIREMENT POLICY

This policy is subject to review and is attached as annexure B

F. CASH MANAGEMENT AND INVESTMENT POLICY

This policy is subject to review and is attached as annexure B

G. Tariff policy

This policy is subject to review and is attached as annexure B

H. INDIGENT MANAGEMENT POLICY

This policy is subject to review and is attached as annexure B

I. PROPERTY RATES POLICY

This policy is subject to review and is attached as annexure B.

J. AUDIT COMMITTEE REMUNARATION FRAMEWORK

This policy is subject to review and is attached as annexure B

All the above policies are available on the municipality's website.

2.5 Expenditure on grants and reconciliation of unspent funds

Table 26 LIM474 Fetakgomo - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description R thousand	Ref	2010/11	2011/12	2012/13	Current Year 2015/16			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/2017	Budget Year +2015/16	Budget Year +2 2017/2018
<u>Operating transfers and grants:</u>	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		20 291	27 154	33 103	43 672	44 182	48 772	49 310	53 306	57 782
Conditions met - transferred to revenue		20 025	27 154	33 103	43 672	44 182	48 772	49 310	53 306	57 782
Conditions still to be met - transferred to liabilities		266								
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year		34	45							
Current year receipts		293	307							
Conditions met - transferred to revenue		282	(102)	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		45	454							
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		20 307	27 052	33 103	43 672	44 182	48 772	49 310	53 306	57 782
Total operating transfers and grants - CTBM	2	311	454	-	-	-	-	-	-	-
<u>Capital transfers and grants:</u>	1,3									
National Government:										
Balance unspent at beginning of the year		1 741	4 234	4 846		962	962	2 937	3 582	3 783
Current year receipts		4 814	8 113	15 967	11 750	11 750	11 750	14 328	15 131	17 991
Conditions met - transferred to revenue		2 321	7 501	19 852	8 812	9 774	9 774	13 684	14 930	19 775
Conditions still to be met - transferred to liabilities		4 234	4 846	962	2 937	2 937	2 937	3 582	3 783	1 999
Provincial Government:										
Total capital transfers and grants revenue		2 321	7 501	19 852	8 812	9 774	9 774	13 684	14 930	19 775
Total capital transfers and grants - CTBM	2	4 234	4 846	962	2 937	2 937	2 937	3 582	3 783	1 999
TOTAL TRANSFERS AND GRANTS REVENUE		22 627	34 553	52 955	52 484	53 956	58 546	62 993	68 236	77 557
TOTAL TRANSFERS AND GRANTS - CTBM		4 545	5 300	962	2 937	2 937	2 937	3 582	3 783	1 999

2.6 Monthly target for revenue, expenditure and cash flow

Table 27 LIM474 Fetakgomo - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2016/2017												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/2017	Budget Year +1 2015/16	Budget Year +2 2017/2018
Revenue By Source	-															
Property rates		-	267	267	360	-	367	267	467	367	233	467	138	3 200	3 520	3 872
Property rates - penalties & collection charges			2			2							18	21	22	24
Service charges - refuse revenue		203	170	198	203	205	200	203	230	205	202	201	222	2 442	2 589	2 744
Service charges - other		8	10		11	9	10		9		10	12	40	119	122	123
Rental of facilities and equipment		9	11	8	8	36	18	13	10	13	27	12	106	269	285	294
Interest earned - external investments		89	78	124	83	88	105	96	82	98	112	90	253	1 298	1 433	1 539
Interest earned - outstanding debtors		7	6	8	6	7	7	8	-	3	10	9	2	70	74	79
Fines		18	17	16	15	14	18	15	17	15	14	20	35	212	225	238
Licences and permits		150	148	106	115	125	102	137	166	130	135	145	341	1 800	2 100	3 200
Agency services		66	63	64	60	155	85	55	43	36	53	55	60	795	800	848
Transfers recognised - operational		21 005		1 890			15 423			14 555	4 506		0	57 379	68 805	89 215
Other revenue			2			1			3				1	7	8	8
Total Revenue (excluding capital transfers and contributions)		21 554	773	2 680	860	641	16 335	794	1 026	15 422	5 302	1 010	1 215	67 613	79 982	102 183
Expenditure By Type	-															
Employee related costs		2 508	2 405	2 708	2 508	2 802	2 510	2 985	2 608	2 408	2 456	2 460	1 747	30 105	32 219	34 861
Remuneration of councillors		613	600	599	578	575	615	608	650	625	634	620	640	7 357	7 872	8 501
Debt impairment													4 694	4 694	5 128	5 601
Depreciation & asset impairment							1 635						1 635	3 270	3 760	4 136
Finance charges													89	89	95	100
Bulk purchases		125	108	115	120	122	123	129	122	121	124	126	165	1 500	1 700	1 870
Contracted services		242	244	237	242	244	237	266	240	223	267	265	193	2 900	3 190	3 509
Other expenditure		1 728	1 527	1 000	898	1 686	2 560	1 789	1 500	1 520	1 728	1 728	3 079	20 743	21 363	23 189
Total Expenditure		5 216	4 884	4 659	4 346	5 429	7 680	5 777	5 121	4 897	5 209	5 199	12 242	70 659	75 326	81 768
Surplus/(Deficit)		16 338	(4 110)	(1 979)	(3 486)	(4 788)	8 655	(4 983)	(4 095)	10 525	93	(4 189)	(11 027)	(3 045)	4 656	20 415
Transfers recognised - capital		989		4 500	2 502		2 580		1 985	4 500			1 985	19 042	20 545	21 814
Surplus/(Deficit) after capital transfers & contributions		17 327	(4 110)	2 521	(984)	(4 788)	11 235	(4 983)	(2 110)	15 025	93	(4 189)	(9 042)	15 997	25 201	42 229
Surplus/(Deficit)	1	17 327	(4 110)	2 521	(984)	(4 788)	11 235	(4 983)	(2 110)	15 025	93	(4 189)	(9 042)	15 997	25 201	42 229

2.7 Legislation compliance status

Compliance with the MFMA implementation requirements have been adhered to through the following activities;

1. In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Mayor (within 10 working days) has progressively improved and includes published performance on the municipality's website.

2. Internship programme

The municipality is participating in the Municipal Internship Programme and has deployed five interns undergoing training in various divisions of the Budget and Treasury Office. A total of five interns has since been appointed full time at the municipality since 2005 when the programme started. All other interns have been appointed by other government department or private business.

3. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee

An audit committee has been established and is fully functional.

5. Service Delivery and Implementation Plan

The detailed SDBIP document has been draft and will be signed by the Mayor within 10 working days post the adoption of the annual budget. The SDBIP is fully aligned to the IDP and budget.

6. Annual Report

Annual report is compiled in terms of MFMA and National Treasury requirements.

2.8 Other supporting tables

Supporting matrix (Table SA2)

R thousand	Ref 1	Vote 1 - CORPORATE	Vote 2 - Executive	Vote 3 - MUNICIPAL	Vote 4 - BUDGET &	Vote 5 - COMMUNITY	Vote 6 - TECHNICAL	Vote 7 - DEVELOPME	Vote 8 - INFRASTRU	Vote 9 - COMMUNITY	Total
Revenue By Source											
Property rates					9,720						9,720
Property rates - penalties & collection charges					416						416
Service charges - electricity revenue											-
Service charges - water revenue											-
Service charges - sanitation revenue											-
Service charges - refuse revenue						4,080					4,080
Service charges - other					154	52					206
Rental of facilities and equipment		223				51					274
Interest earned - external investments					1,239						1,239
Interest earned - outstanding debtors						80					80
Dividends received											-
Fines						600					600
Licences and permits						2,250					2,250
Agency services						346					346
Other revenue					80	10					90
Transfers recognised - operational		30,038	17,464	4,990	10,214	13,474	4,432	7,484			88,095
Gains on disposal of PPE											-
Total Revenue (excluding capital transfers and contributions)		30,260	17,464	4,990	21,822	20,943	4,432	7,484	-	-	107,396
Expenditure By Type											
Employee related costs		8,403	2,669	3,408	6,688	7,016	3,674	4,898			36,755
Remuneration of councillors			8,880								8,880
Debt impairment					8,800	2,587					11,387
Depreciation & asset impairment					5,500						5,500
Finance charges					135						135
Bulk purchases					-		2,000				2,000
Other materials											-
Contracted services		4,000			-						4,000
Transfers and grants											-
Other expenditure		8,735	3,482	990	7,220	4,496	2,012	1,745			28,679
Loss on disposal of PPE											-
Total Expenditure		21,137	15,031	4,398	28,342	14,099	7,686	6,643	-	-	97,337
Surplus/(Deficit)		9,123	2,433	591	(6,520)	6,844	(3,254)	842	-	-	10,059
Transfers recognised - capital		-				4,750			16,254		21,004
Contributions recognised - capital						-					-
Contributed assets		150				6,196	8,571				14,917
Surplus/(Deficit) after capital transfers & contributions		9,273	2,433	591	(6,520)	17,791	5,316	842	16,254	-	45,980

LIM474 Fetakgomo - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Annex 1: Strategic Objective Supporting Table 6.1: Reallocation of ID: Strategic Objectives and Budget (revenue)												
Strategic Objective	Goal	Goal Code	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand												
To promote good governance				23,105	27,647	20,668	23,237	23,237	23,237	30,286	30,745	30,132
To promote good governance				–	–	11,895	14,094	14,094	14,094	17,464	17,710	17,337
Institutional development				2,028	2,693	3,092	3,817	3,817	3,817	4,990	5,060	4,953
Sound financial management				11,884	10,616	15,492	22,387	22,507	22,507	21,822	22,381	22,934
Basic service delivery				6,272	13,520	15,435	17,311	17,101	17,101	20,869	20,259	20,241
Basic service delivery				16,961	23,910	26,753	37,961	38,304	38,304	41,242	44,313	37,331
Spatial rationale				4,945	4,371	5,206	5,745	6,625	6,625	7,532	7,608	7,449
								</				

LIM474 Fetakgomo - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.0%	0.1%	0.1%	0.1%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	1.5%	2.1%	1.4%	1.1%	1.1%	1.1%	0.0%	0.7%	0.7%	0.7%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure ex cl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	1.5	1.6	1.4	1.6	2.6	2.6	–	4.1	5.5	7.5
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.5	1.6	1.4	1.6	2.6	2.6	–	4.1	5.5	7.5
Liquidity Ratio	Monetary Assets/Current Liabilities	1.2	1.2	0.8	1.5	0.0	0.0	–	1.5	1.2	1.5
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		92.4%	25.7%	23.3%	16.8%	22.5%	11.8%	0.0%	7.1%	6.9%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		92.4%	25.7%	23.3%	16.8%	22.5%	11.8%	0.0%	7.1%	6.9%	6.8%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	3.4%	6.9%	13.2%	0.1%	14.5%	14.5%	0.0%	18.0%	21.4%	26.1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		48.0%	78.2%	111.9%	-2584.1%	-89.3%	-49.5%	0.0%	284.5%	183.0%	108.1%
<u>Other Indicators</u>											
	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
	Total Volume Losses (kℓ)										
	Total Cost of Losses (Rand '000)										
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	44.4%	40.4%	34.0%	34.2%	36.8%	37.4%	37.4%	34.4%	36.4%	38.9%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	49.5%	52.1%	45.0%	43.2%	46.0%	46.2%		37.7%	42.6%	45.5%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	1.5%	1.5%	0.9%	1.7%	1.8%	1.8%		1.7%	1.6%	1.8%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	3.3%	7.0%	6.9%	4.5%	5.6%	5.6%	5.5%	5.4%	5.8%	6.2%
<u>IDP regulation financial viability indicators</u>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	11.4	7.6	9.9	12.8	12.8	12.8	19.3	17.2	15.4	16.0
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	57.1%	59.2%	79.7%	0.4%	101.5%	101.5%	0.0%	131.4%	153.4%	179.1%
iii. Cost coverage	(Av ailable cash + Investments)/monthly fixed operational expenditure	4.4	4.1	3.6	(0.1)	(0.9)	(1.6)	–	0.4	0.4	0.5

LIM474 Fetakgomo Supporting Table SA10 Funding measurement

CMT474 Retainage Supporting Table SA10 Funding measurement												
Description	MFMA section	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	14,595	16,446	15,952	(271)	(5,114)	(9,235)	–	2,457	2,586	3,593
Cash + investments at the yr end less applications - R'000	18(1)b	2	2,517	3,805	(1,795)	4,951	(4,192)	(4,335)	–	5,060	1,655	3,545
Cash year end/monthly employee/supplier payments	18(1)b	3	4.4	4.1	3.6	(0.1)	(0.9)	(1.6)	–	0.4	0.4	0.5
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	15,743	19,302	25,059	40,143	34,217	33,954	28,584	31,570	22,552	23,989
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	135.1%	71.6%	(1.8%)	(5.4%)	(6.0%)	(6.0%)	7.5%	(3.2%)	(2.4%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	36.9%	29.5%	23.4%	14.0%	17.7%	10.9%	0.0%	19.1%	20.5%	22.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	44.8%	90.5%	53.0%	84.6%	81.5%	81.5%	81.5%	79.1%	84.6%	86.1%
Capital payments % of capital expenditure	18(1)c;19	8	90.3%	73.8%	90.8%	67.7%	80.0%	88.4%	0.0%	121.9%	141.6%	109.4%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	131.0%	134.4%	(99.4%)	23088.7%	0.0%	(100.0%)	46.7%	20.0%	21.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	1.3%	1.0%	0.7%	1.1%	1.2%	1.2%	0.0%	1.1%	1.1%	1.1%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Supporting indicators												
% incr total service charges (incl prop rates)	18(1)a			141.1%	77.6%	4.2%	0.6%	0.0%	0.0%	13.5%	2.8%	3.6%
% incr Property Tax	18(1)a			381.0%	80.8%	12.7%	0.0%	0.0%	0.0%	12.3%	3.8%	4.8%
% incr Service charges - electricity revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - water revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - sanitation revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - refuse revenue	18(1)a			30.0%	66.0%	(12.0%)	0.0%	0.0%	0.0%	19.3%	0.0%	0.3%
% incr in Service charges - other	18(1)a			(49.4%)	318.1%	(19.6%)	42.8%	0.0%	0.0%	(23.0%)	4.2%	4.4%
Total billable revenue	18(1)a		2,830	6,823	12,120	12,630	12,710	12,710	12,710	14,421	14,821	15,348
Service charges			2,830	6,823	12,120	12,630	12,710	12,710	12,710	14,421	14,821	15,348
Property rates			920	4,427	8,002	9,022	9,022	9,022	9,022	10,136	10,524	11,030
Service charges - electricity revenue			–	–	–	–	–	–	–	–	–	–
Service charges - water revenue			–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue			–	–	–	–	–	–	–	–	–	–
Service charges - refuse removal			1,800	2,341	3,885	3,420	3,420	3,420	3,420	4,080	4,082	4,094
Service charges - other			110	56	233	187	267	267	267	206	214	224
Rental of facilities and equipment			340	228	165	271	271	271	271	274	293	313
Capital expenditure excluding capital grant funding			465	4,222	4,825	13,929	13,983	13,983	–	5,517	1,264	1,913
Cash receipts from ratepayers	18(1)a		3,079	2,707	3,648	2,812	3,538	2,188	–	3,455	3,819	4,268
Ratepayer & Other revenue	18(1)a		8,336	9,183	15,603	20,080	20,023	20,023	20,023	18,061	18,658	19,442
Change in consumer debtors (current and non-current)			5,477	2,368	5,615	(9,735)	3,379	3,379	(9,792)	19,259	3,865	4,865
Operating and Capital Grant Revenue	18(1)a		55,810	68,604	76,527	88,714	89,625	89,625	69,273	109,099	110,081	109,571
Capital expenditure - total	20(1)(vi)		12,603	22,133	23,867	34,282	34,335	34,335	–	26,521	22,970	24,670
Capital expenditure - renewal	20(1)(vi)		–	–	–	–	–	–	–	–	–	–
Supporting benchmarks												
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY												
DoRA capital grants total MFY												
Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/advised national, provincial and district grants										–	–	–
Average annual collection rate (arrears inclusive)												

LIM474 Fetakgomo - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	
R thousand											
Parent municipality	1										
Securities - National Government		-	-	-	-	-	-	-	-	-	
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-	
Deposits - Bank		112	-	-	11,792	-	-	2,154	6,186	7,212	
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-	
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-	
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-	
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-	
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-	
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-	
Municipal Bonds		-	-	-	-	-	-	-	-	-	
Municipality sub-total			112	-	-	11,792	-	-	2,154	6,186	7,212
Entities											
Securities - National Government		-	-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks	-	-	-	-	-	-	-	-	-	-	
Guaranteed Endowment Policies (sinking)	-	-	-	-	-	-	-	-	-	-	
Repurchase Agreements - Banks	-	-	-	-	-	-	-	-	-	-	
Entities sub-total		-	-	-	-	-	-	-	-	-	
Consolidated total:		112	-	-	11,792	-	-	2,154	6,186	7,212	

LIM474 Fetakgomo - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - CORPORATE SERVICES		–	–	1,940	–	–	–	–	–	–	–
Vote 5 - COMMUNITY SERVICES		–	7,907	18,515	16,954	17,888	17,888	–	4,750	3,550	10,550
Vote 6 - TECHNICAL SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 7 - DEVELOPMENT PLANNING		–	–	–	–	–	–	–	–	–	–
Vote 8 - INFRASTRUCTURE		–	–	–	4,633	8,698	8,698	–	19,050	17,500	12,000
Capital multi-year expenditure sub-total	7	–	7,907	20,455	21,586	26,586	26,586	–	23,800	21,050	22,550
Single-year expenditure to be appropriated	2										
Vote 1 - CORPORATE SERVICES		3,627	1,285	–	770	760	760	–	1,650	440	440
Vote 2 - Executive ECEXUTIVE SUPPORT		–	–	–	–	–	–	–	–	–	–
Vote 3 - MUNICIPAL MANAGERS		–	–	30	–	–	–	–	–	–	–
Vote 4 - BUDGET & TREASURY OFFICE		108	–	70	–	–	–	–	–	–	–
Vote 5 - COMMUNITY SERVICES		3,997	–	–	6,030	5,880	5,880	–	1,000	1,330	1,530
Vote 6 - TECHNICAL SERVICES		4,872	83	2,682	150	150	150	–	71	150	150
Vote 7 - DEVELOPMENT PLANNING		–	–	630	–	–	–	–	–	–	–
Vote 8 - INFRASTRUCTURE		–	6,691	–	5,745	958	958	–	–	–	–
Vote 9 - COMMUNITY SERVICES		–	6,166	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		12,603	14,225	3,412	12,695	7,749	7,749	–	2,721	1,920	2,120
Total Capital Expenditure - Vote		12,603	22,133	23,867	34,282	34,335	34,335	–	26,521	22,970	24,670
Capital Expenditure - Standard											
Governance and administration		3,735	1,285	2,040	770	760	760	–	1,650	440	440
Executive and council				30							
Budget and treasury office		108		70							
Corporate services		3,627	1,285	1,940	770	760	760	–	1,650	440	440
Community and public safety		3,997	14,073	18,515	22,984	23,769	23,769	–	5,750	4,880	12,080
Community and social services		3,997	14,073	18,515	22,984	23,769	23,769	–	5,750	4,880	12,080
Economic and environmental services		4,872	6,774	3,312	10,528	9,806	9,806	–	19,121	17,650	12,150
Planning and development		4,872	6,774	3,312	10,528	9,806	9,806	–	19,121	17,650	12,150
Total Capital Expenditure - Standard	3	12,603	22,133	23,867	34,282	34,335	34,335	–	26,521	22,970	24,670
Funded by:											
National Government		12,138	17,910	19,042	20,352	20,352	20,352	–	21,004	21,706	22,757
Transfers recognised - capital	4	12,138	17,910	19,042	20,352	20,352	20,352	–	21,004	21,706	22,757
Internally generated funds		465	4,222	4,825	13,929	13,983	13,983	–	5,517	1,264	1,913
Total Capital Funding	7	12,603	22,133	23,867	34,282	34,335	34,335	–	26,521	22,970	24,670

LIM474 Fetakgomo - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		4,508	4,674	5,539	5,050	5,096	5,045	5,600	5,880	6,115
Pension and UIF Contributions		1,022	1,028	1,254	1,250	1,673	1,673	1,800	1,890	1,966
Medical Aid Contributions										
Motor Vehicle Allowance		1,431	1,310	1,313	1,692	1,466	1,239	1,400	1,470	1,529
Cellphone Allowance										
Housing Allowances										
Other benefits and allowances		—	36	76	110	70	70	80	84	87
Sub Total - Councillors		6,962	7,047	8,183	8,102	8,305	8,027	8,880	9,324	9,697
% increase	4		1.2%	16.1%	(1.0%)	2.5%	(3.3%)	10.6%	5.0%	4.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		1,827	2,870	3,141	3,171	3,789	3,485	3,101	3,260	3,479
Pension and UIF Contributions		220	183	402	358	522	417	312	595	630
Medical Aid Contributions		7	26	—	—	—	—	—	—	—
Overtime										
Performance Bonus		—	—	145	584	48	48	51	120	128
Motor Vehicle Allowance	3	312	423	394	353	433	219	402	385	407
Cellphone Allowance	3	44	40	33	47	40	40	43	45	48
Housing Allowances	3									
Other benefits and allowances	3	275	322	161	281	228	350	176	257	271
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		2,684	3,864	4,274	4,794	5,061	4,559	4,085	4,662	4,964
% increase	4		44.0%	10.6%	12.2%	5.6%	(9.9%)	(10.4%)	14.1%	6.5%
Other Municipal Staff										
Basic Salaries and Wages		7,255	9,745	10,256	12,969	13,685	14,176	13,944	15,026	16,018
Pension and UIF Contributions		2,464	3,229	3,072	3,867	4,559	4,433	4,242	4,519	4,812
Medical Aid Contributions		1,535	1,064	1,606	2,060	2,090	2,090	2,215	2,359	2,501
Overtime		16	55	246	373	340	477	391	2,383	2,573
Performance Bonus		253	433	211	—	222	—	—	50	53
Motor Vehicle Allowance	3	2,110	2,948	2,632	2,882	3,377	3,487	3,466	3,650	3,878
Cellphone Allowance	3	185	184	217	248	303	242	260	280	298
Housing Allowances	3	147	275	45	34	107	69	39	50	53
Other benefits and allowances	3	2,522	2,686	2,674	3,526	3,697	4,449	2,990	3,871	4,142
Payments in lieu of leave		—	—	—	—	—	—	—	—	—
Long service awards		—	—	—	—	—	—	—	—	—
Post-retirement benefit obligations	6	—	—	—	—	—	—	—	—	—
Sub Total - Other Municipal Staff		16,486	20,618	20,958	25,959	28,381	29,423	27,548	32,188	34,327
% increase	4		25.1%	1.6%	23.9%	9.3%	3.7%	(6.4%)	16.8%	6.6%
Total Parent Municipality		26,132	31,529	33,415	38,855	41,747	42,010	40,514	46,174	48,987
			20.7%	6.0%	16.3%	7.4%	0.6%	(3.6%)	14.0%	6.1%

LIM474 Fetakgomo - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers		Ref	2013/14			Current Year 2014/15			Budget Year 2015/16		
Number		1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities											
Councillors (Political Office Bearers plus Other Councillors)			25	3	22	25	3	22	25	3	22
Board Members of municipal entities		4									
Municipal employees											
Municipal Manager and Senior Managers		5									
Other Managers		3	5		5	5		5	5		5
Professionals		7	14	11	1	15	15	–	15	15	–
Finance			55	55	–	68	58	6	73	69	6
Spatial/town planning			8	8		12	9	3	14	11	3
Information Technology			1	1		1	1		1	1	
Roads			2	2		2	2		2	2	
Electricity			1	1		1			1		
Water											
Sanitation											
Refuse			6	6		9	9		9	13	
Other			37	37		43	37	3	46	42	3
Technicians			–	–	–	–	–	–	–	–	–
Finance											
Spatial/town planning											
Information Technology											
Roads											
Electricity											
Water											
Sanitation											
Refuse											
Other											
Clerks (Clerical and administrative)											
Service and sales workers											
Skilled agricultural and fishery workers											
Craft and related trades											
Plant and Machine Operators											
Elementary Occupations											
TOTAL PERSONNEL NUMBERS		9	99	69	28	113	76	33	118	87	33

Fetakomo Local municipality

2015/16 ADOPTED ANNUAL BUDGET

LIM474 Fetakomo - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand																
Revenue By Source																
Property rates		643	643	643	643	643	643	643	643	643	643	643	2,643	9,720	10,109	10,614
Property rates - penalties & collection charges		35	35	35	35	35	35	35	35	35	35	35	35	416	416	416
Service charges - electricity revenue													-	-	-	-
Service charges - water revenue													-	-	-	-
Service charges - sanitation revenue													-	-	-	-
Service charges - refuse revenue		340	340	340	340	340	340	340	340	340	340	340	338	4,080	4,082	4,094
Service charges - other		17	17	17	17	17	17	17	17	17	17	17	17	206	214	224
Rental of facilities and equipment		23	23	23	23	23	23	23	23	23	23	23	23	274	293	313
Interest earned - external investments		103	103	103	103	103	103	103	103	103	103	103	103	1,239	1,244	1,291
Interest earned - outstanding debtors		7	7	7	7	7	7	7	7	7	7	7	8	80	84	90
Dividends received													-	-	-	-
Fines		50	50	50	50	50	50	50	50	50	50	50	50	600	642	687
Licences and permits		188	188	188	188	188	188	188	188	188	188	188	188	2,250	2,408	2,576
Agency services		29	29	29	29	29	29	29	29	29	29	29	29	346	319	332
Transfers recognised - operational		30,447	2,205			27,717				27,717			8	88,095	88,375	86,814
Other revenue		8	8	8	8	8	8	8	8	8	8	8	8	90	92	96
Gains on disposal of PPE													-	-	-	-
Total Revenue (excluding capital transfers and contributions)		31,889	3,647	1,442	1,442	29,159	1,442	1,442	1,442	29,159	1,442	1,442	3,451	107,396	108,278	107,546
Expenditure By Type																
Employee related costs		2,818	2,818	2,818	2,818	2,818	2,818	3,308	3,308	3,308	3,308	3,308	3,541	36,989	39,422	41,840
Remuneration of councillors		652	652	652	652	652	652	800	800	800	800	800	971	8,880	9,324	9,697
Debt impairment		949	949	949	949	949	949	949	949	949	949	949	962	11,400	12,540	13,218
Depreciation & asset impairment		458	458	458	458	458	458	458	458	458	458	458	578	5,620	6,182	6,553
Finance charges		7	7	7	7	7	7	7	7	7	7	7	57	135	143	150
Bulk purchases		300		300		300		300		300		300	200	2,000	2,200	2,400
Other materials													-	-	-	-
Contracted services		280	280	280	280	280	280	280	280	280	280	280	920	4,000	4,200	4,452
Transfers and grants													-	-	-	-
Other expenditure		2,390	2,390	2,390	2,390	2,390	3,390	3,390	3,390	3,390	3,390	3,390	1,034	33,323	34,685	29,918
Loss on disposal of PPE													-	-	-	-
Total Expenditure		7,854	7,554	7,854	7,554	7,854	8,554	9,492	9,192	9,492	9,192	9,492	8,264	102,347	108,696	108,227
Surplus/(Deficit)		24,035	(3,907)	(6,412)	(6,112)	21,305	(7,112)	(8,050)	(7,750)	19,667	(7,750)	(8,050)	(4,813)	5,049	(418)	(681)
Transfers recognised - capital		465	675	790	2,002	1,863	2,346	2,146	2,187	2,168	2,467	1,876	2,018	21,004	21,706	22,757
Contributions recognised - capital													-	-	-	-
Contributed assets		346	216	560	645	344	247	604	895	675	763	164	60	5,517	1,264	1,913
Surplus/(Deficit) after capital transfers & contributions		24,846	(3,016)	(5,062)	(3,466)	23,512	(4,520)	(5,300)	(4,669)	22,510	(4,520)	(6,011)	(2,735)	31,570	22,552	23,989
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	24,846	(3,016)	(5,062)	(3,466)	23,512	(4,520)	(5,300)	(4,669)	22,510	(4,520)	(6,011)	(2,735)	31,570	22,552	23,989

LIM474 Fetakgomo - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote																
Vote 1 - CORPORATE SERVICES		7,639	872	344	344	6,985	344	344	344	6,985	344	344	5,400	30,286	30,745	30,132
Vote 2 - Executive ECEXUTIVE SUPPORT		4,405	503	198	198	4,028	198	198	198	4,028	198	198	3,114	17,464	17,710	17,337
Vote 3 - MUNICIPAL MANAGERS		1,259	144	57	57	1,151	57	57	57	1,151	57	57	890	4,990	5,060	4,953
Vote 4 - BUDGET & TREASURY OFFICE		5,000	571	225	225	4,572	225	225	225	4,572	225	225	5,534	21,822	22,381	22,934
Vote 5 - COMMUNITY SERVICES		5,272	602	237	237	4,821	237	237	237	4,821	237	237	3,694	20,869	20,259	20,241
Vote 6 - TECHNICAL SERVICES		6,416	732	289	289	5,866	289	289	289	5,866	289	289	4,535	25,435	26,221	27,257
Vote 7 - DEVELOPMENT PLANNING		1,892	216	85	85	1,730	85	85	85	1,730	85	85	1,370	7,532	7,608	7,449
Vote 8 - INFRASTRUCTURE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - OTHER ASSETS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		31,881	3,640	1,434	1,434	29,151	1,434	1,434	1,434	29,151	1,434	1,434	24,536	128,398	129,983	130,303
Expenditure by Vote to be appropriated																
Vote 1 - CORPORATE SERVICES		1,668	1,604	1,668	1,604	1,668	1,604	1,804	1,740	1,804	1,740	1,804	2,812	21,521	21,974	22,915
Vote 2 - Executive ECEXUTIVE SUPPORT		1,224	1,177	1,224	1,177	1,224	1,177	1,323	1,276	1,323	1,276	1,323	1,580	15,305	16,002	16,589
Vote 3 - MUNICIPAL MANAGERS		358	344	358	344	358	344	387	373	387	373	387	760	4,775	4,934	5,137
Vote 4 - BUDGET & TREASURY OFFICE		2,307	2,218	2,307	2,218	2,307	2,218	2,494	2,406	2,494	2,406	2,494	1,951	27,821	30,067	31,825
Vote 5 - COMMUNITY SERVICES		1,147	1,104	1,147	1,104	1,147	1,104	1,241	1,197	1,241	1,197	1,241	3,369	16,238	17,424	15,631
Vote 6 - TECHNICAL SERVICES		609	586	609	586	609	586	659	635	659	635	659	3,483	10,316	11,518	8,939
Vote 7 - DEVELOPMENT PLANNING		541	520	541	520	541	520	585	564	585	564	585	309	6,372	6,778	7,191
Vote 8 - INFRASTRUCTURE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - OTHER ASSETS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		7,854	7,554	7,854	7,554	7,854	7,554	8,492	8,192	8,492	8,192	8,492	14,264	102,347	108,696	108,227
Surplus/(Deficit) before assoc.		24,028	(3,914)	(6,420)	(6,120)	21,298	(6,120)	(7,058)	(6,758)	20,659	(6,758)	(7,058)	10,272	26,051	21,286	22,075
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	24,028	(3,914)	(6,420)	(6,120)	21,298	(6,120)	(7,058)	(6,758)	20,659	(6,758)	(7,058)	10,272	26,051	21,286	22,075

Fetakgomo Local municipality

2015/16 ADOPTED ANNUAL BUDGET

LIM474 Fetakgomo - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	
Cash Receipts By Source													1			
Property rates	32	32	32	32	32	32	32	32	32	32	32	32	386	386	386	
Property rates - penalties & collection charges	2	2	2	2	2	2	2	2	2	2	2	2	21	21	21	
Service charges - electricity revenue													-			
Service charges - water revenue													-			
Service charges - sanitation revenue													-			
Service charges - refuse revenue	34	34	34	34	34	34	34	34	34	34	34	34	408	408	408	
Service charges - other	17	17	17	17	17	17	17	17	17	17	17	17	206	214	224	
Rental of facilities and equipment	23	23	23	23	23	23	23	23	23	23	23	23	273	292	312	
Interest earned - external investments	103	103	103	103	103	103	103	103	103	103	103	(21)	1,115	1,120	1,291	
Interest earned - outstanding debtors	0	0	0	0	0	0	0	0	0	0	0	0	4	4	4	
Dividends received													-			
Fines	50	50	50	50	50	50	50	50	50	50	50	50	600	642	687	
Licences and permits	94	94	94	94	94	94	94	94	94	94	94	94	1,125	1,445	1,803	
Agency services	29	29	29	29	29	29	29	29	29	29	29	29	346	319	332	
Transfer receipts - operational	30,447	2,205			27,717				27,717				8	88,095	88,375	86,814
Other revenue	8	8	8	8	8	8	8	8	8	8	8	8	90	92	96	
Cash Receipts by Source	30,839	2,597	391	391	28,109	391	391	391	28,109	391	391	276	92,669	93,318	92,377	
Other Cash Flows by Source																
Transfer receipts - capital	465	675	790	2,002	1,863	1,186	2,146	2,187	2,168	2,467	1,876	2,128	19,953	20,620	21,619	
Contributions recognised - capital & Contributed assets													-			
Proceeds on disposal of PPE													-			
Short term loans													-			
Borrowing long term/refinancing													-			
Increase (decrease) in consumer deposits													-			
Decrease (Increase) in non-current debtors													-			
Decrease (increase) other non-current receivables													-			
Decrease (increase) in non-current investments													-			
Total Cash Receipts by Source	31,304	3,272	1,181	2,393	29,972	1,577	2,537	2,578	30,277	2,859	2,268	2,404	112,622	113,938	113,996	
Cash Payments by Type																
Employee related costs	2,818	2,818	2,818	2,818	2,818	2,818	3,308	3,308	3,308	3,308	3,308	3,308	36,755	38,184	40,392	
Remuneration of councillors	652	652	652	652	652	652	800	800	800	800	800	977	8,886	9,330	9,797	
Finance charges	7	7	7	7	7	7	7	7	7	7	7	57	135	143	150	
Bulk purchases - Electricity	300		300		300		300		300		300	-	1,800	1,980	2,119	
Bulk purchases - Water & Sewer													-			
Other materials													-			
Contracted services	280	280	280	280	280	280	280	280	280	280	280	(133)	2,947	3,095	3,280	
Transfers and grants - other municipalities													-			
Transfers and grants - other													-			
Other expenditure	2,390	2,390	2,390	2,390	2,390	2,390	2,390	2,390	2,390	2,390	2,390	1,024	27,313	28,551	30,250	
Cash Payments by Type	6,447	6,147	6,447	6,147	6,447	6,147	7,085	6,785	7,085	6,785	7,085	5,234	77,837	81,283	85,988	
Other Cash Flows/Payments by Type																
Capital assets	1,311	1,591	2,650	2,647	2,807	2,192	3,950	2,081	1,843	3,230	3,876	4,150	32,329	32,526	27,001	
Repayment of borrowing													-			
Other Cash Flows/Payments													-			
Total Cash Payments by Type	7,758	7,737	9,096	8,793	9,253	8,339	11,035	8,866	8,928	10,015	10,961	9,385	110,166	113,809	112,989	
NET INCREASE/(DECREASE) IN CASH HELD	23,546	(4,465)	(7,915)	(6,400)	20,719	(6,762)	(8,497)	(6,288)	21,349	(7,156)	(8,693)	(6,981)	2,456	129	1,007	
Cash/cash equivalents at the month/year begin:	1	23,547	19,082	11,167	4,767	25,485	18,723	10,226	3,938	25,287	18,131	9,438	1	2,457	2,586	
Cash/cash equivalents at the month/year end:	23,547	19,082	11,167	4,767	25,485	18,723	10,226	3,938	25,287	18,131	9,438	2,457	2,457	2,586	3,593	